

A 3D illustration featuring a red cube on the left with the words "NO SKILL" written on its top face. To the right, a line of white, stylized human figures is pushing a series of large, light blue spheres, each with the word "SKILLS" written on it in white. The scene is set against a white background with soft shadows.

**Some developments that shaped PISA,  
and some developments that PISA shaped**

Andreas Schleicher  
8 April 2016

# Citizens expect that we...

**Better anticipate the evolution of the demand for 21<sup>st</sup> century skills and better integrate the world of work and learning**

**Leverage the potential of all learners**

**...build learning systems that...**

**Find more innovative solutions to what we learn, how we learn, when we learn and where we learn**

**Advance from an industrial towards a professional work organisation**

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INSIDE: A 14-PAGE SPECIAL REPORT ON TECH STARTUPS

The  
Economist

JANUARY 18TH-24TH 2014

[Economist.com](http://Economist.com)

If the French ran America  
China cracks down on microblogs  
New opportunities for organised crime  
Regulators go soft on Europe's banks  
Google and the internet of things

**Coming to an office  
near you...**

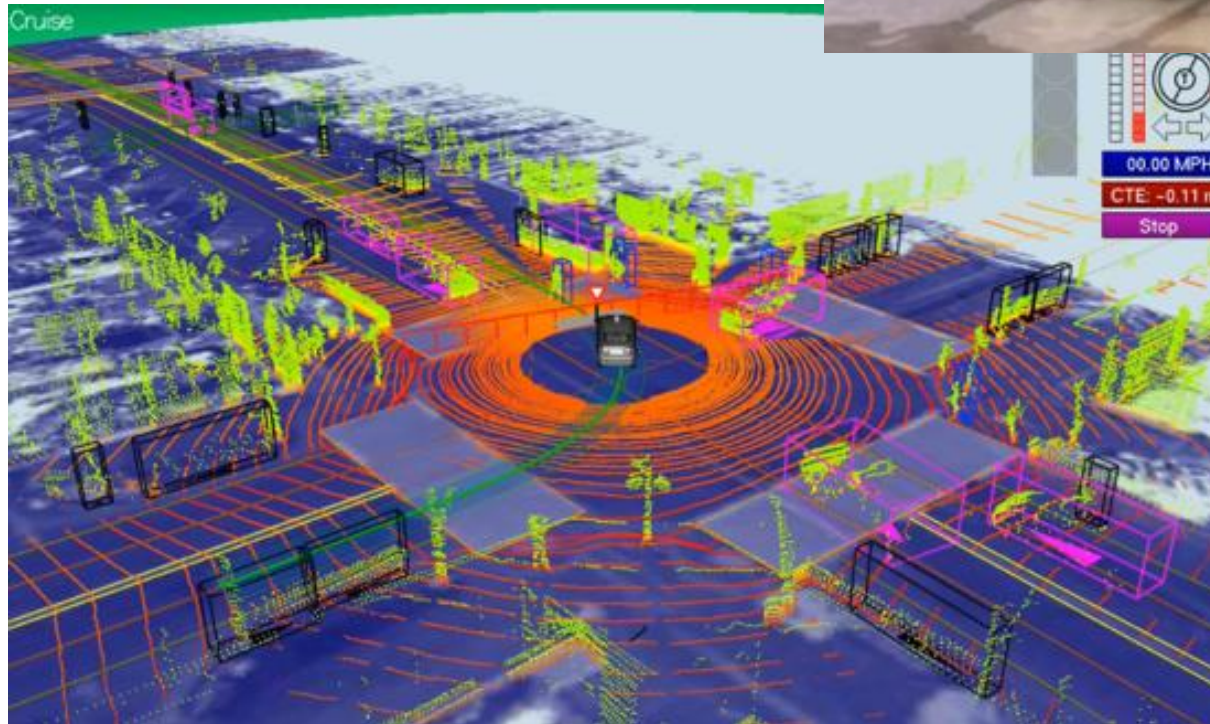
What today's  
technology will do to  
tomorrow's jobs

**The kind of things that  
are easy to teach are  
now easy to automate,  
digitize or outsource**

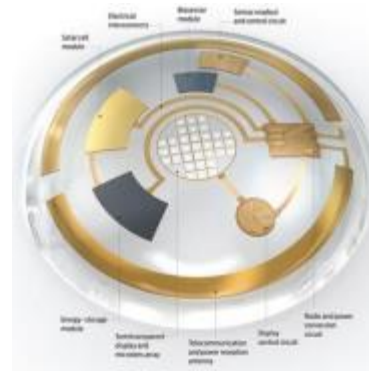
# Robotics



>1m km,  
one minor accident,  
occasional human  
intervention

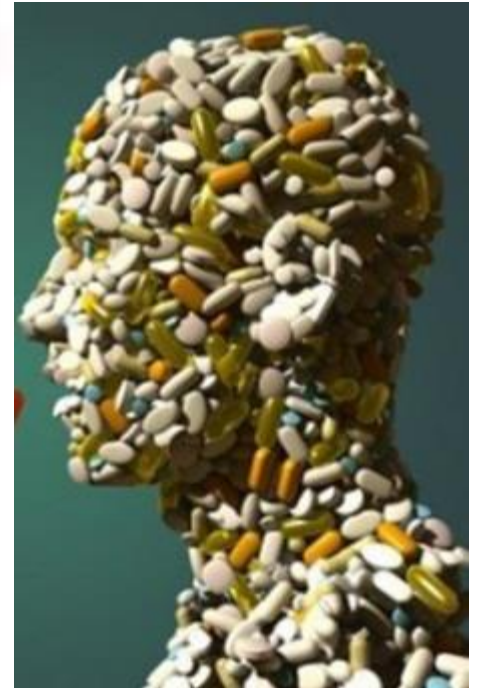
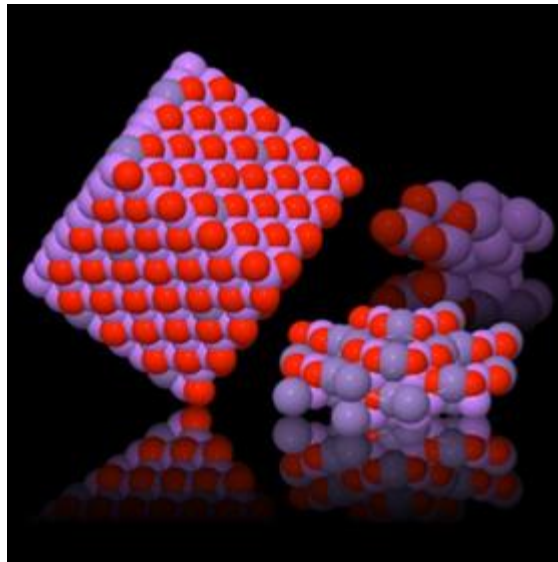
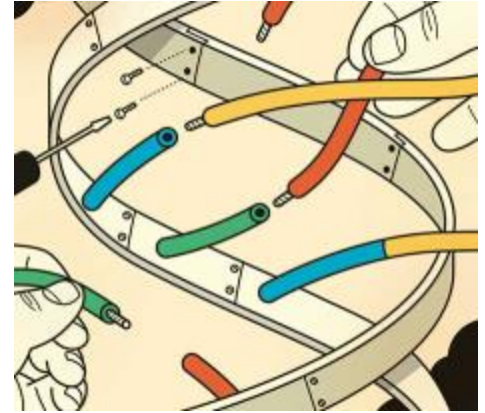


# Augmented Reality



# A lot more to come

- 3D printing
- Synthetic biology
- Brain enhancements
- Nanomaterials
- Etc.

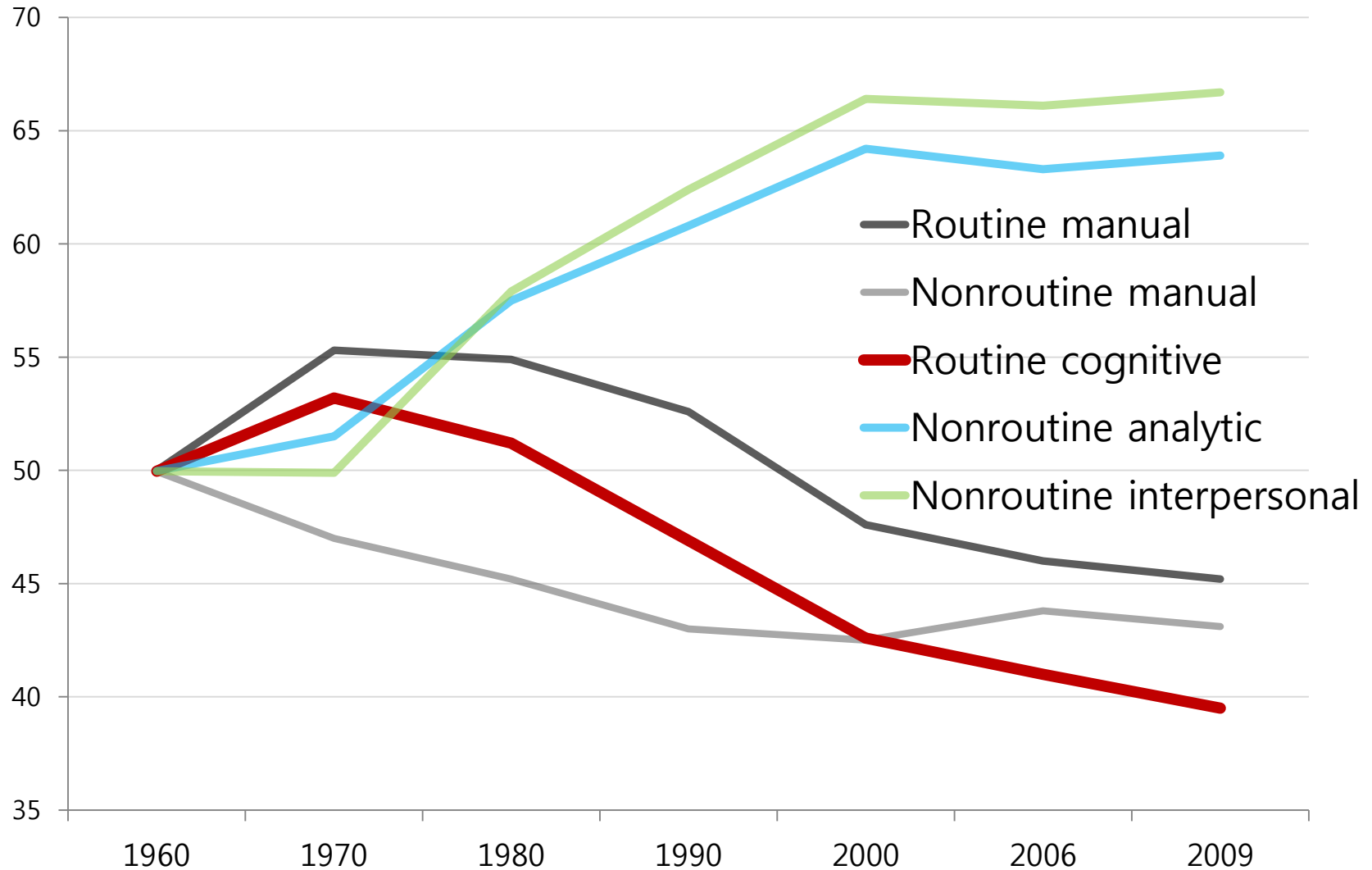




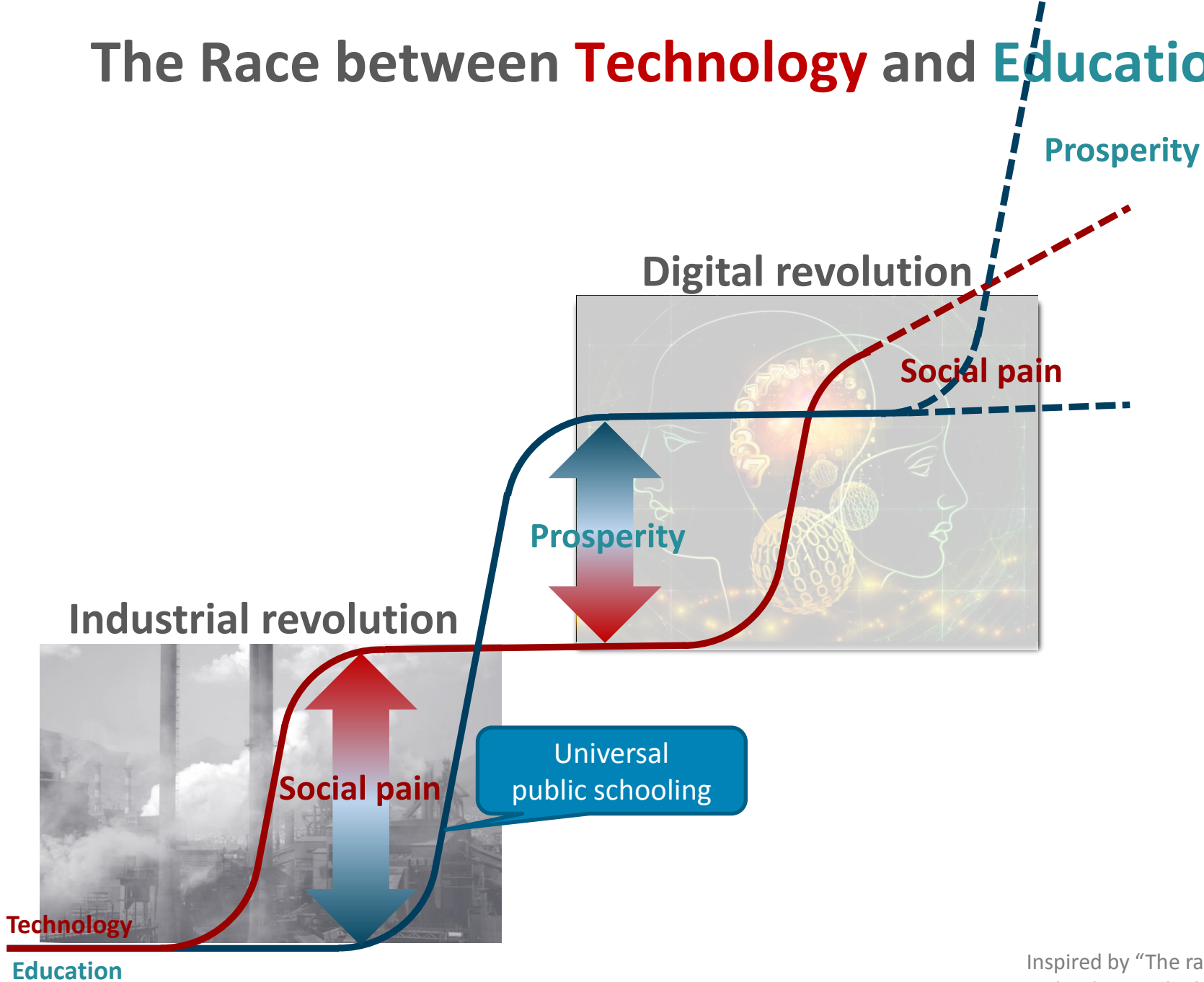
# Changes in the demand for skills

Trends in different tasks in occupations (United States)

Mean task input in percentiles of 1960 task distribution



# The Race between **Technology** and **Education**



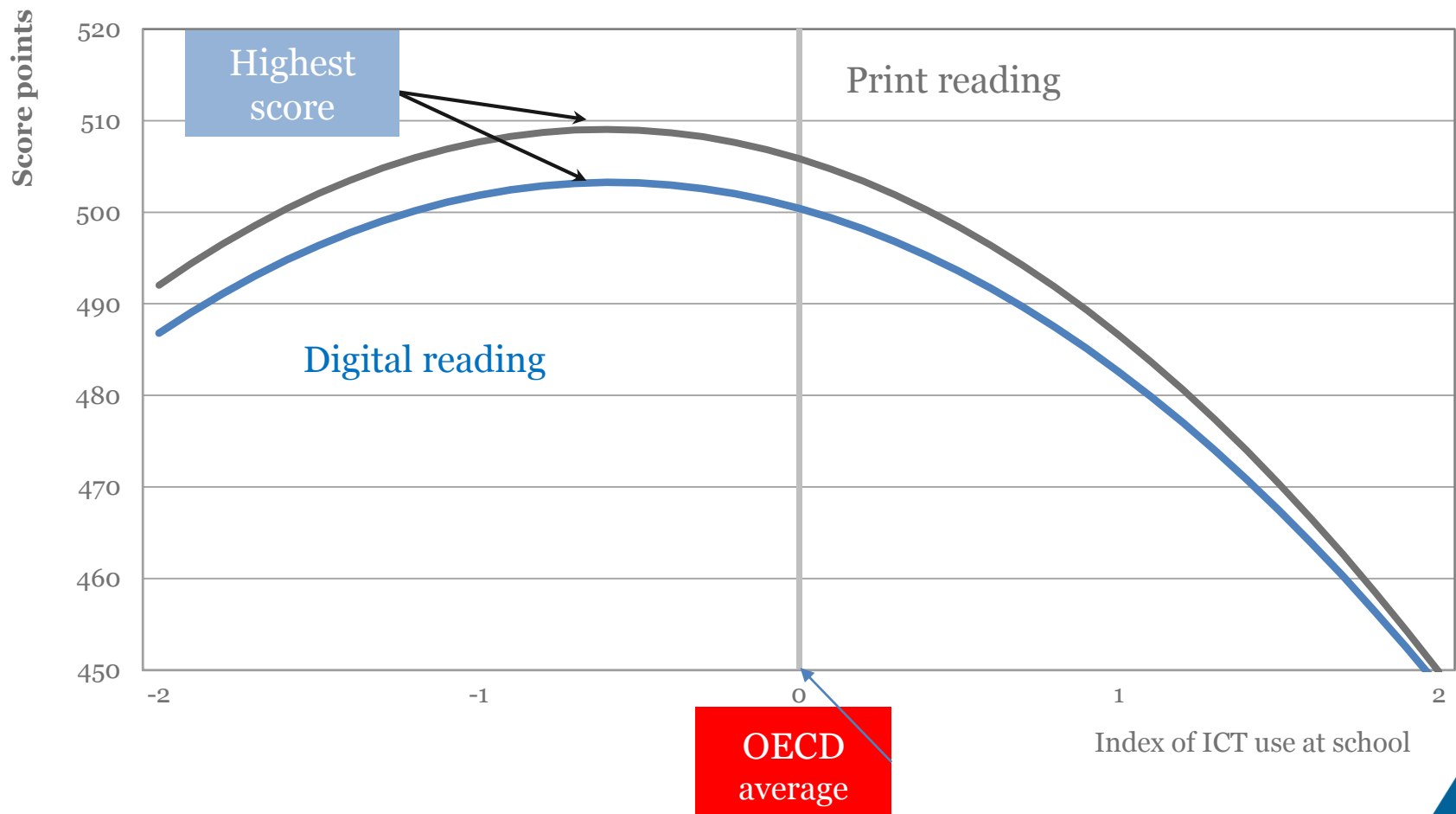
Inspired by "The race between technology and education"  
Pr. Goldin & Katz (Harvard)

# Technology can amplify innovative teaching



# Students who use computers at school only moderately score the highest in reading

Relationship between students' skills in reading and computer use at school (average across OECD countries)





# Education in the past



**Education now**

**Systems  
thinking**

**Global  
literacy**

**Design  
thinking**

**Digital  
literacy**

**Information  
literacy**

**Knowledge**



# Three aspects of value



**Emotional**

(e.g. beauty)

**Cognitive**

(e.g. creativity, critical thinking)

**Disciplinary/practical use**

(e.g. concepts, processes, tools)





**What knowledge, skills and character qualities do successful teachers require?**



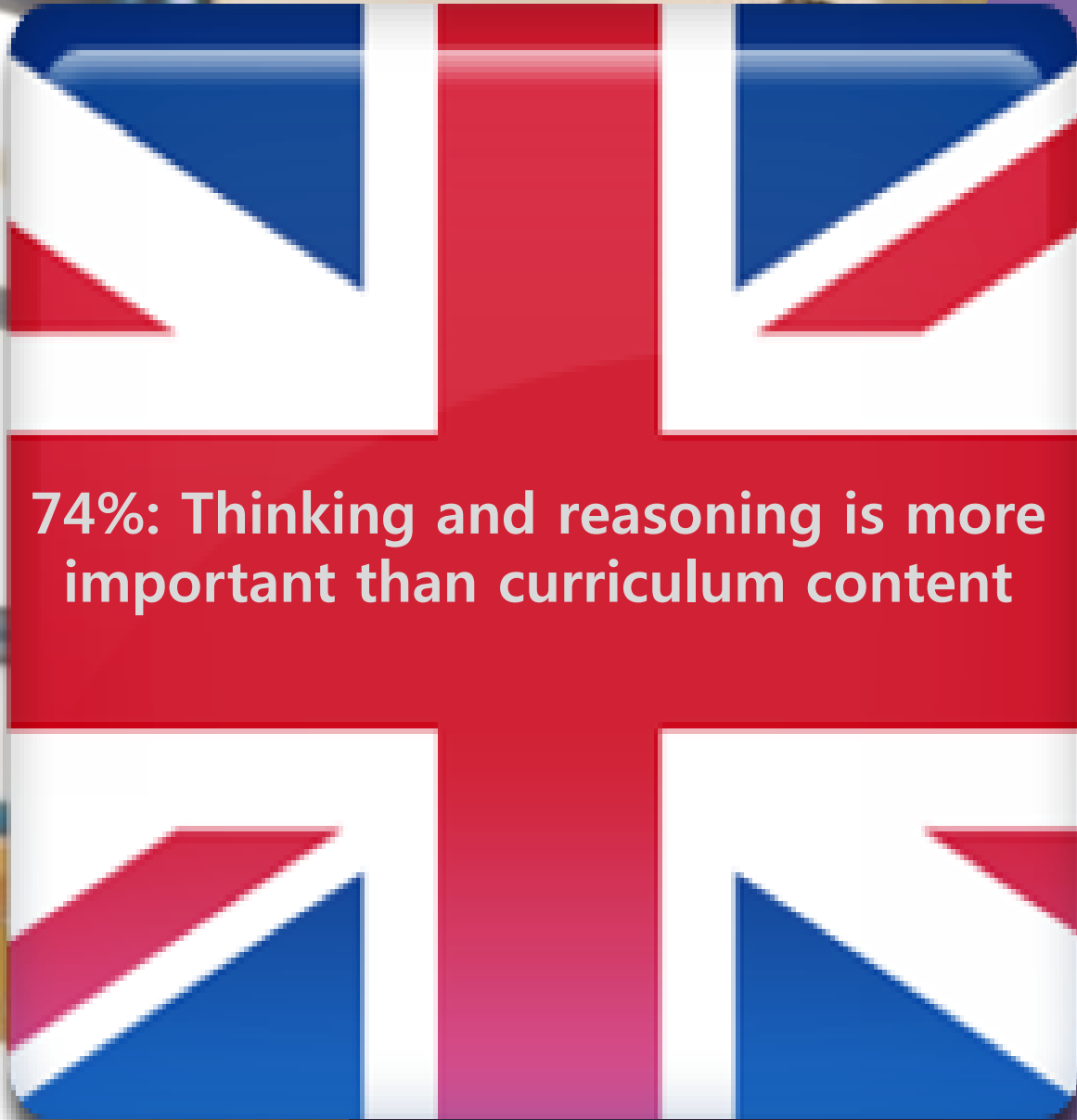
**96% of teachers: My role as a teacher is to facilitate students own inquiry**

**Age, skills  
abilities do  
require?**



**86%: Students learn best  
by finding solutions on their own**

**Knowledge, skills  
and attitudes do  
we require?**

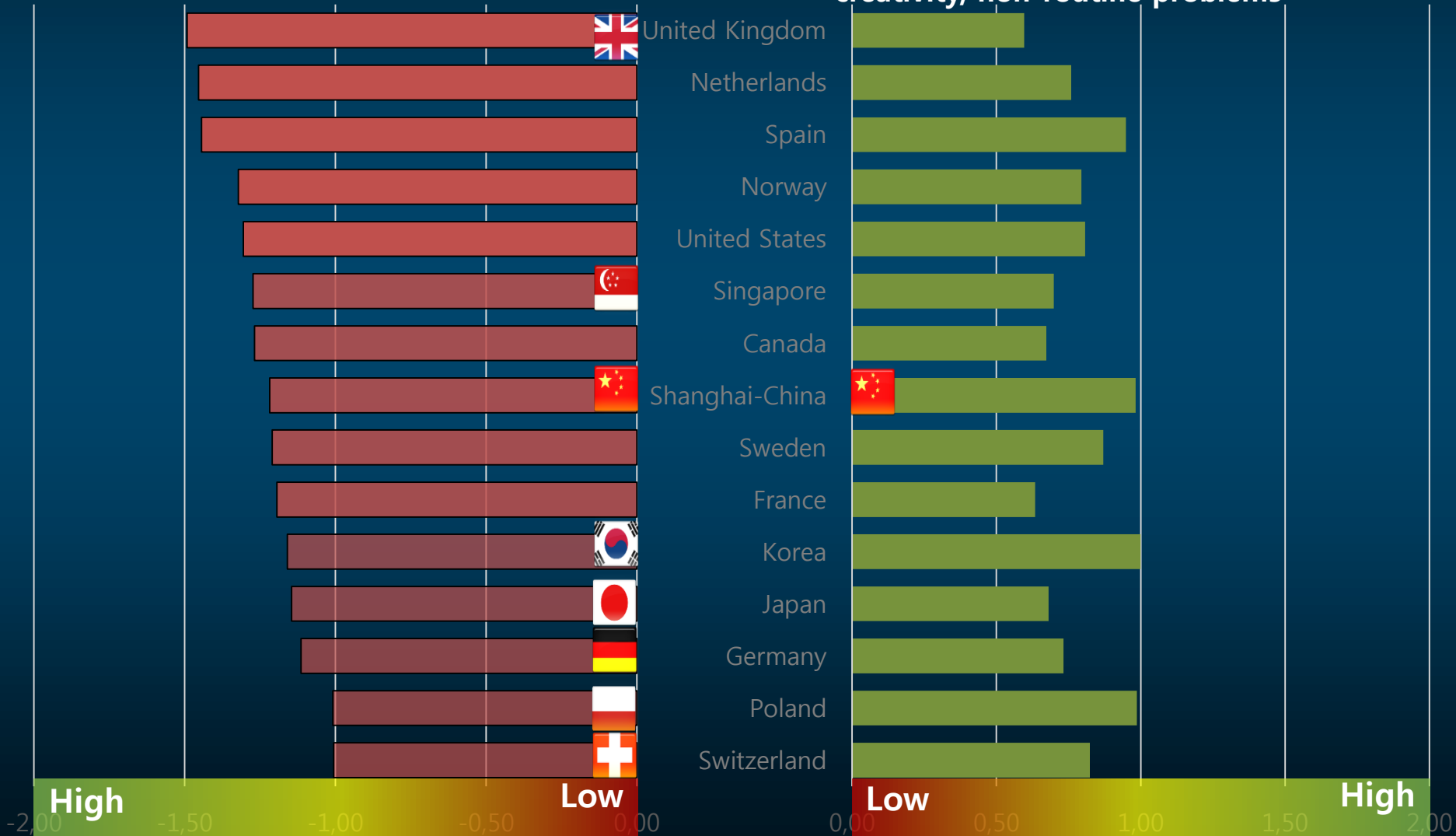


**74%: Thinking and reasoning is more important than curriculum content**

**Knowledge, skills and attitudes do we require?**

Prevalence of **memorisation**  
rehearsal, routine exercises, drill  
and practice and/or repetition

Prevalence of **elaboration**  
reasoning, deep learning, intrinsic  
motivation, critical thinking,  
creativity, non-routine problems



# Teaching strategies and learning outcomes

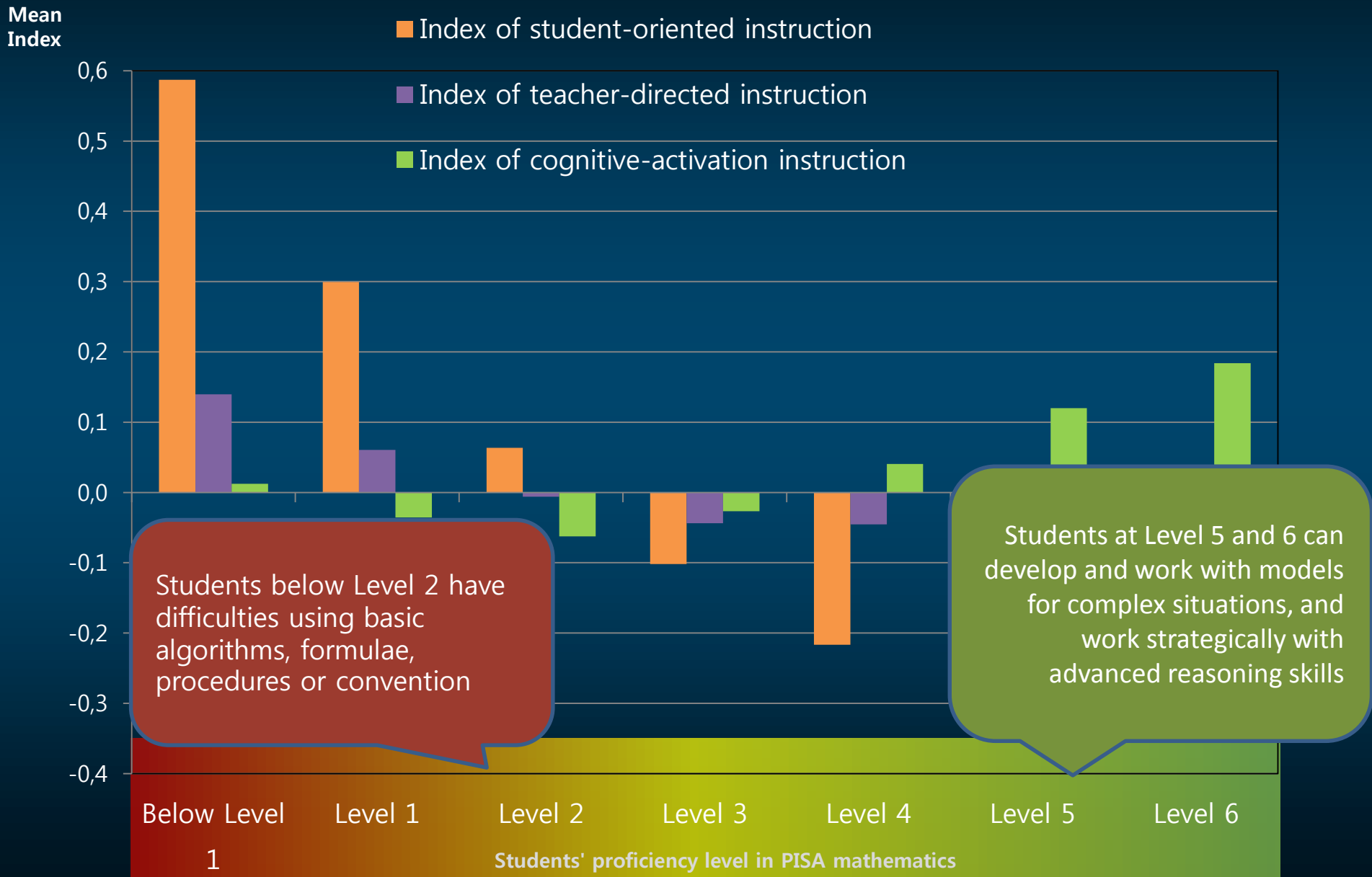
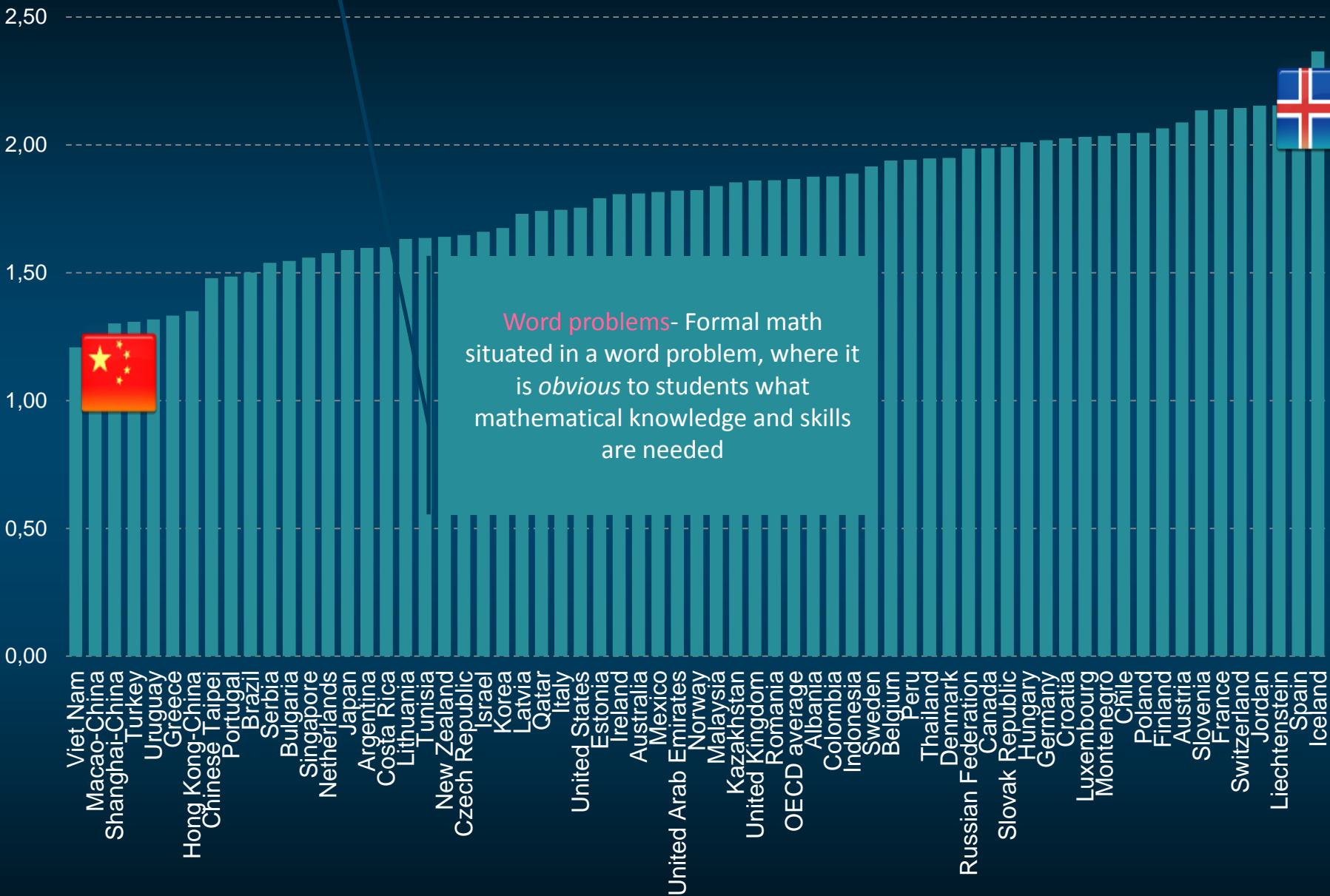




Fig I.3.1a

Index of exposure to word problems



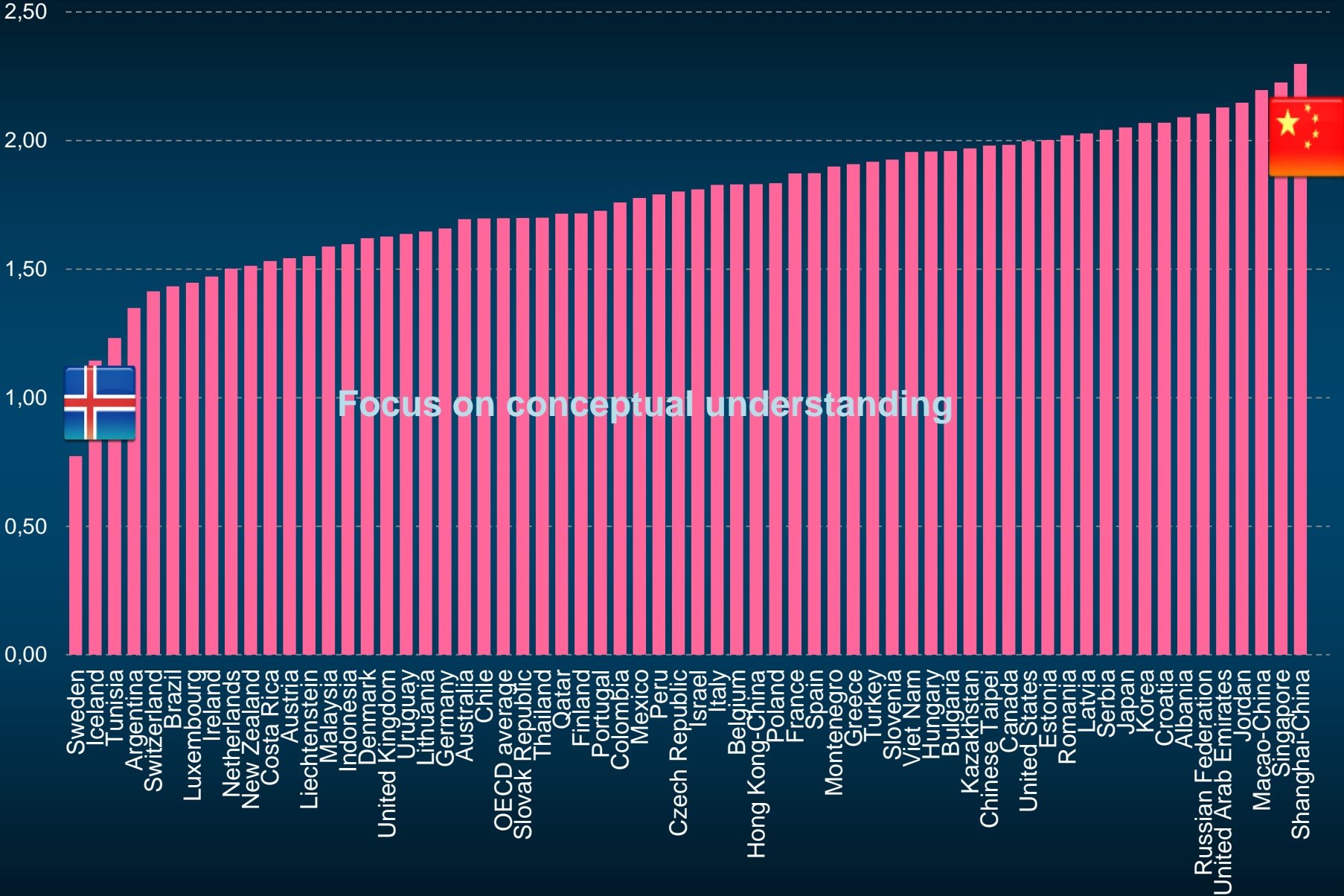
Word problems- Formal math situated in a word problem, where it is obvious to students what mathematical knowledge and skills are needed





Fig I.3.1b

Index of exposure to formal mathematics



Focus on conceptual understanding





Creativity

Critical Thinking

Problem Solving

Innovation

Collaboration

Data Gathering

Communication

# Can we make the differentiator of yesterday's elite schools the key for success in every school?



Empathy

Resilience

Mindfulness

Inclusion

Curiosity

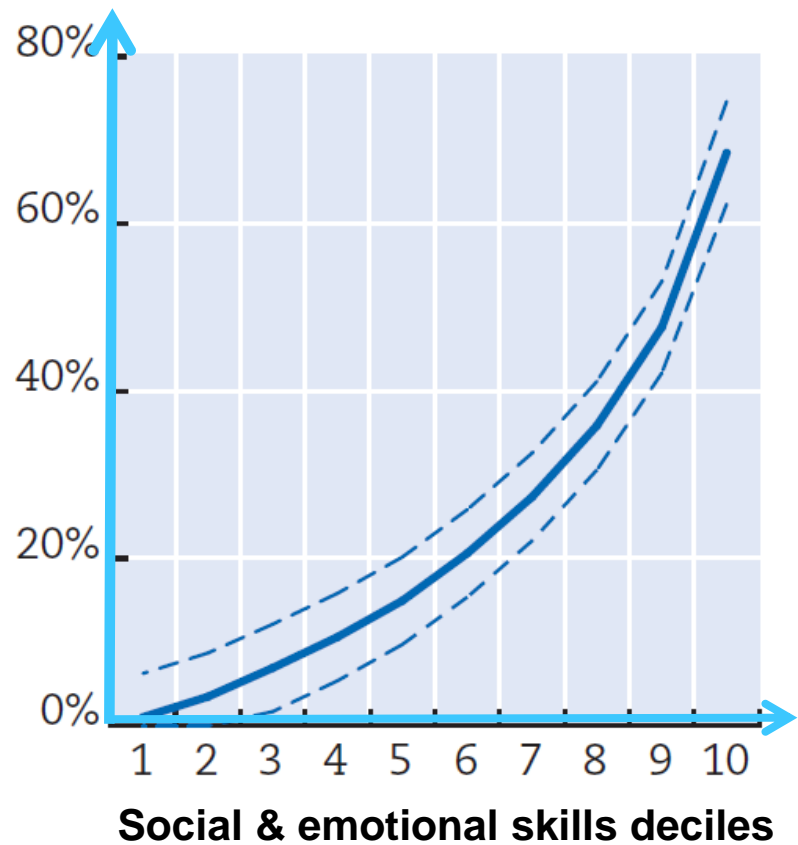
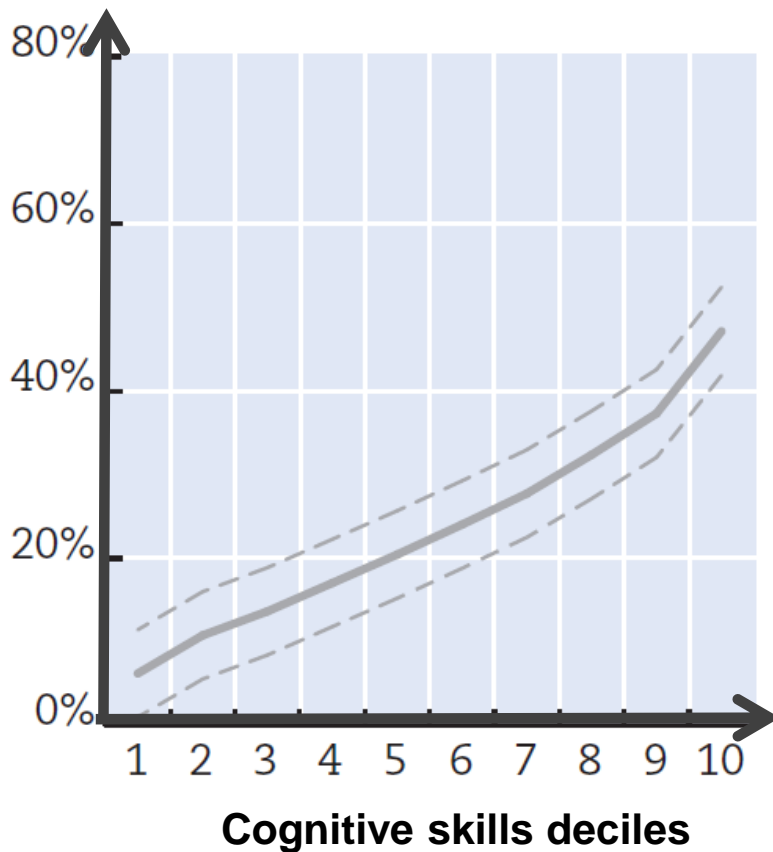
Ethics

Courage

Leadership

# College Completion (USA)

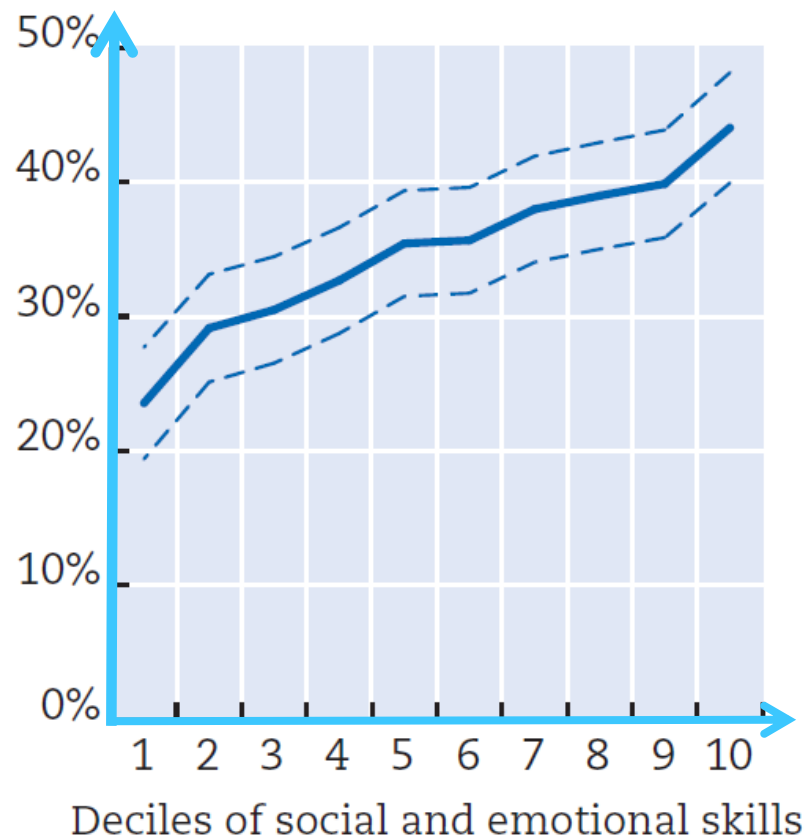
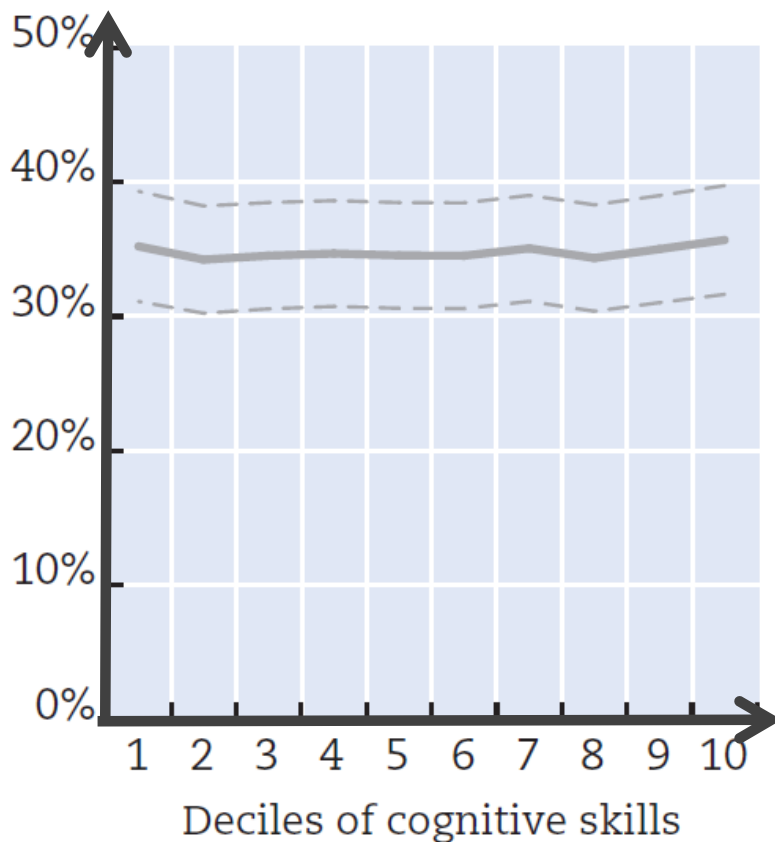
Source: NLS  
Y



OECD (2015)

# Happy at 20 (New Zealand)

Source: CC





Self-awareness

Self-regulation

Self-reflection

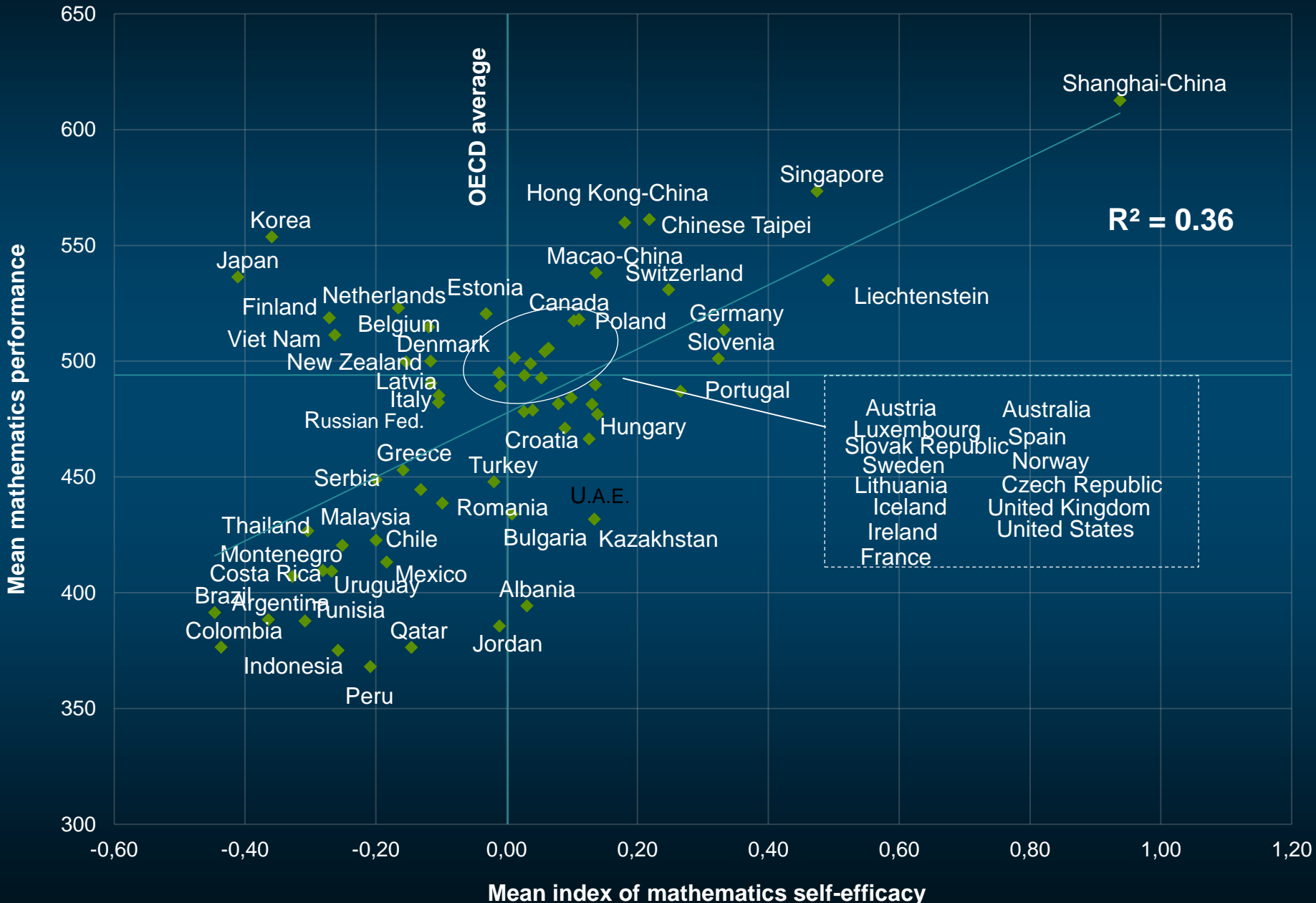
Self-adaptation

Lifelong Learning

Learning  
Strategies

# Countries where students have stronger beliefs in their abilities perform better in mathematics

Fig III.4.5

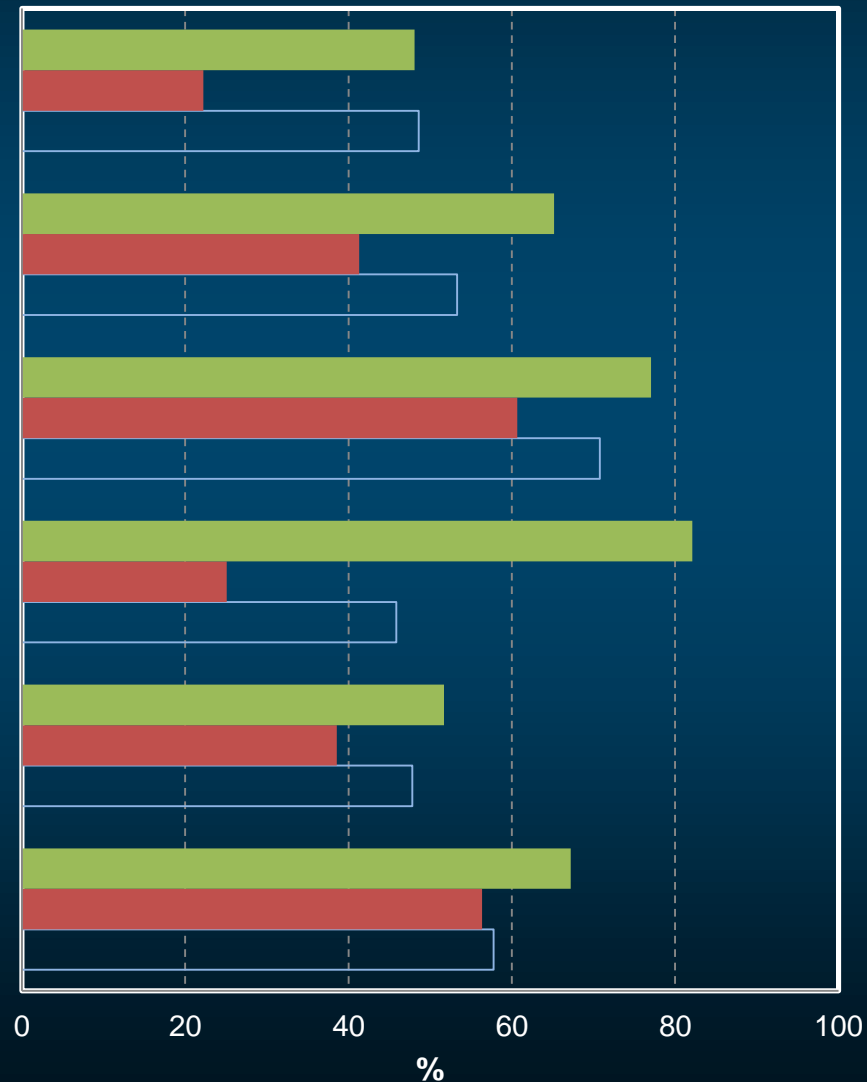


# Perceived self-responsibility for failure in mathematics

Percentage of students who reported "agree" or "strongly agree" with the following statements:

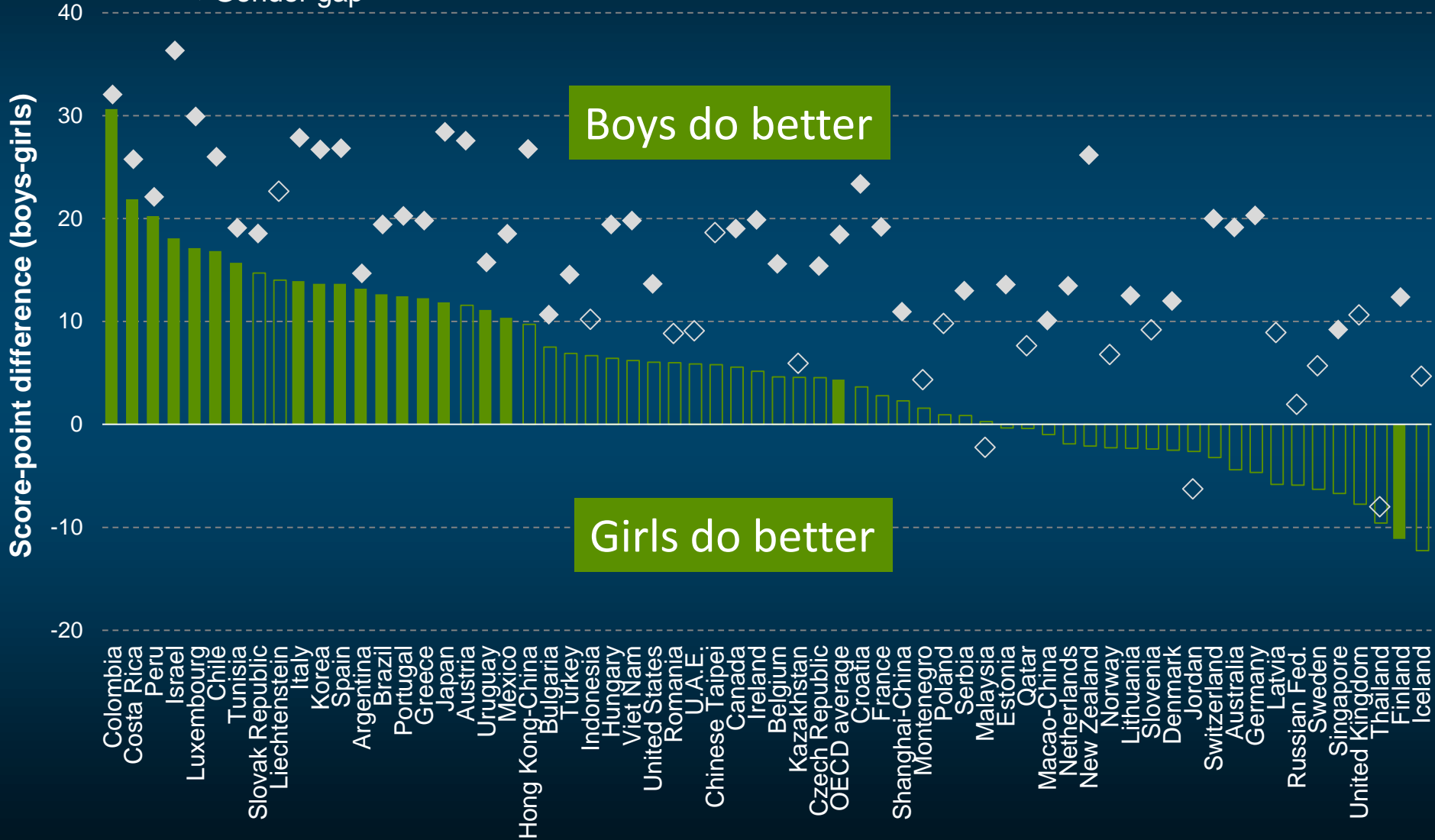
■ France ■ Hong Kong-China □ OECD average

- Sometimes I am just unlucky**
- The teacher did not get students interested in the material**
- Sometimes the course material is too hard**
- This week I made bad guesses on the quiz**
- My teacher did not explain the concepts well this week**
- I'm not very good at solving mathematics problems**



## Gender gap among the highest-achieving students (90th percentile)

- Gender gap adjusted for differences in mathematics self-efficacy between boys and girls
- ◆ Gender gap





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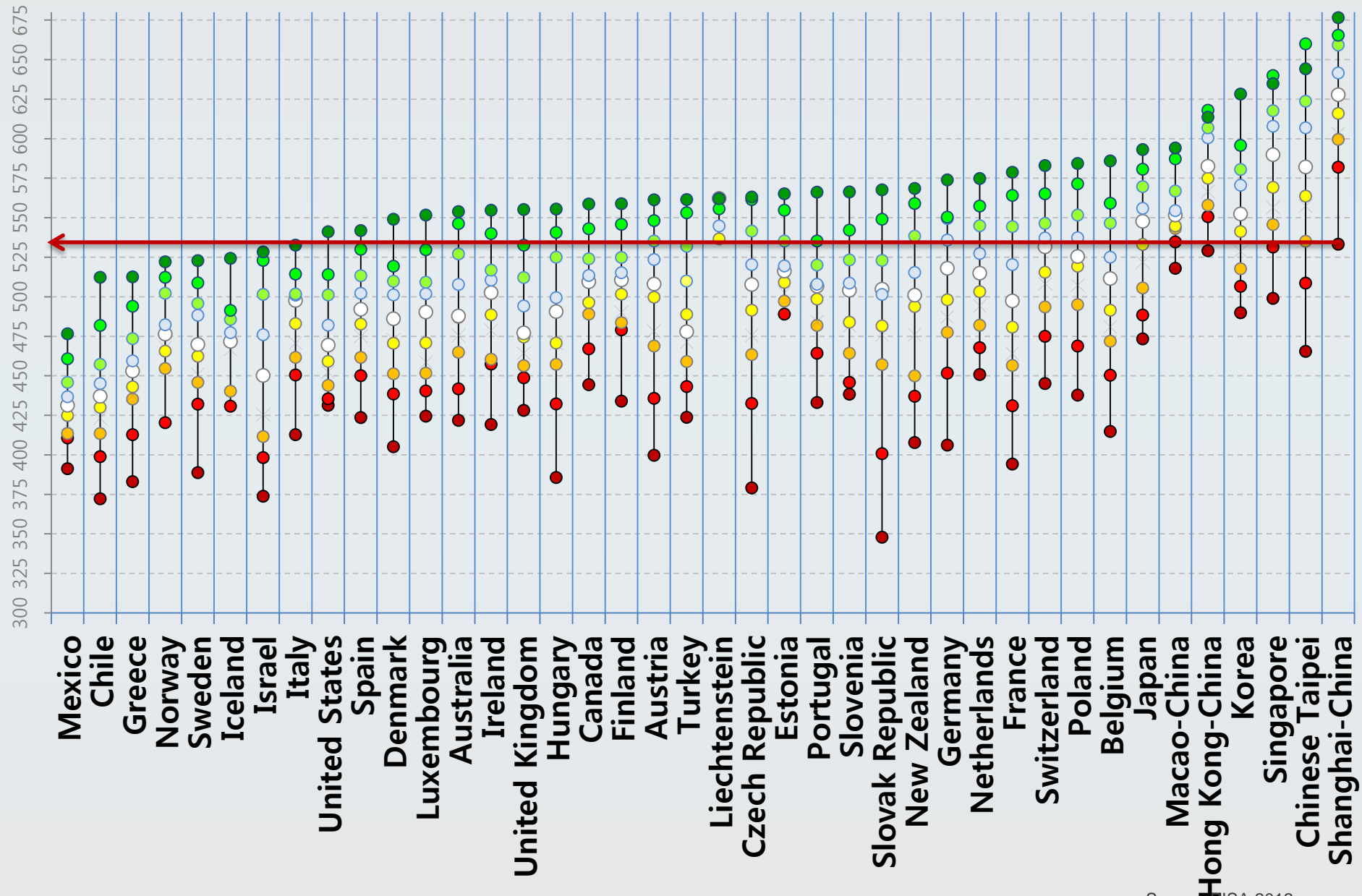
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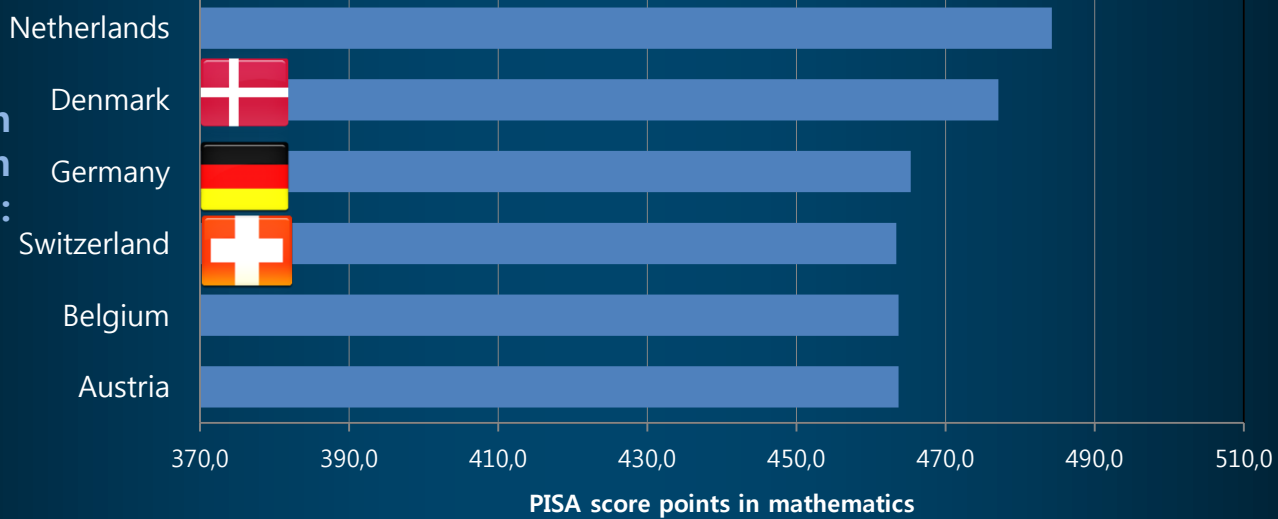
Advance from an industrial towards a professional work organisation

# PISA mathematics performance by decile of social background



1<sup>st</sup> generation students from Turkey in:

### First generation immigrant students' performance in mathematics, by country of origin and destination

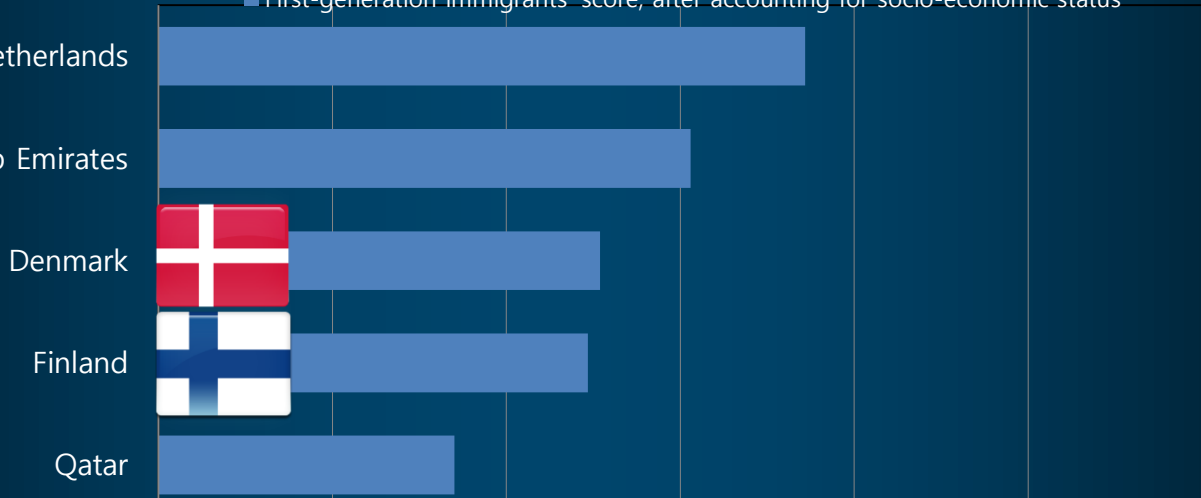


# Country of origin and country of destination

### Immigrant students' performance in mathematics, by country of origin and destination

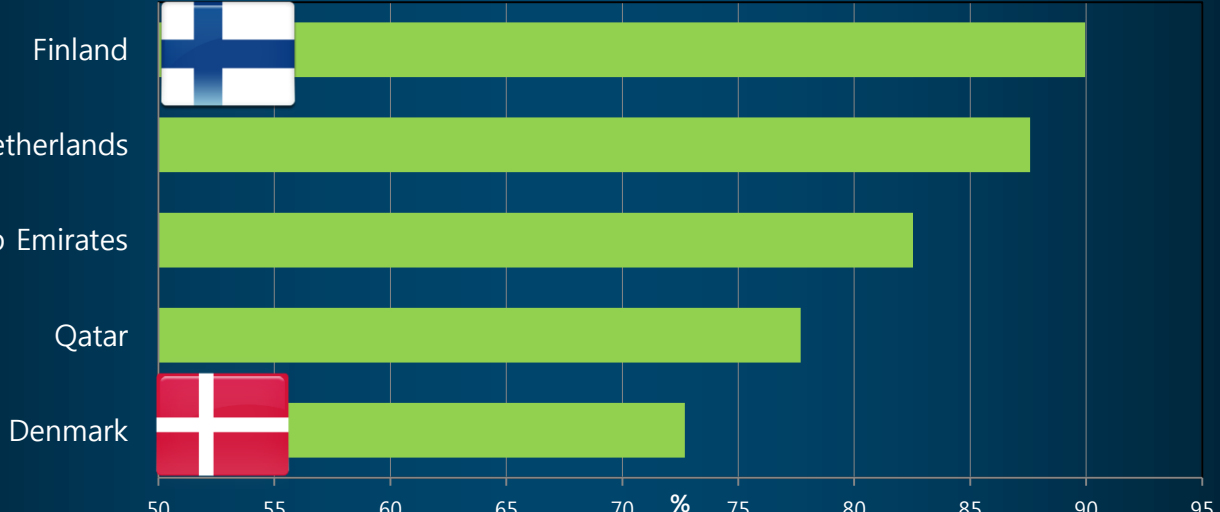
■ First-generation immigrants' score, after accounting for socio-economic status

Students from Arabic-speaking countries in:

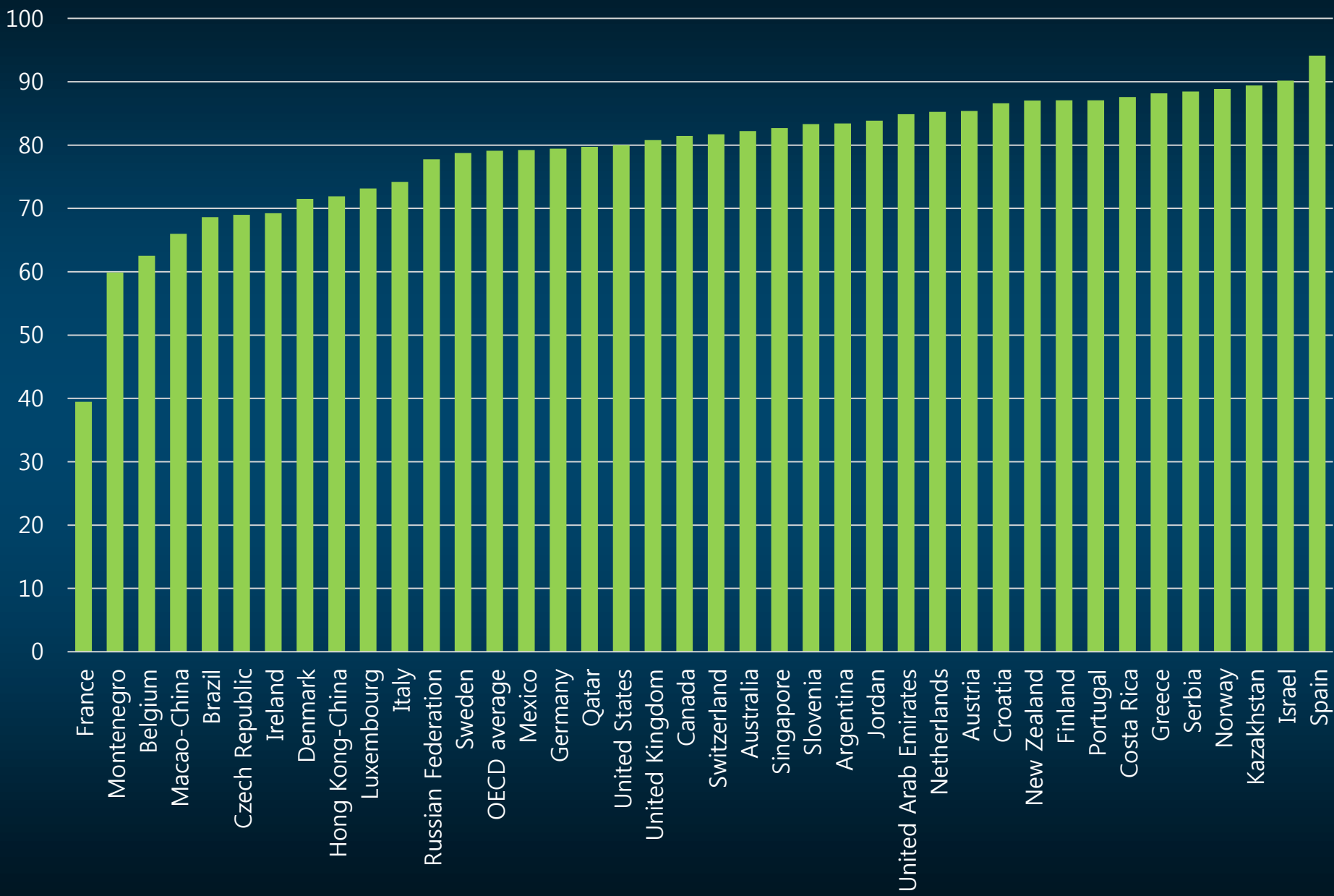


### Percentage of students with an immigrant background who reported that they feel like they belong at school

Students from Arabic-speaking countries in:



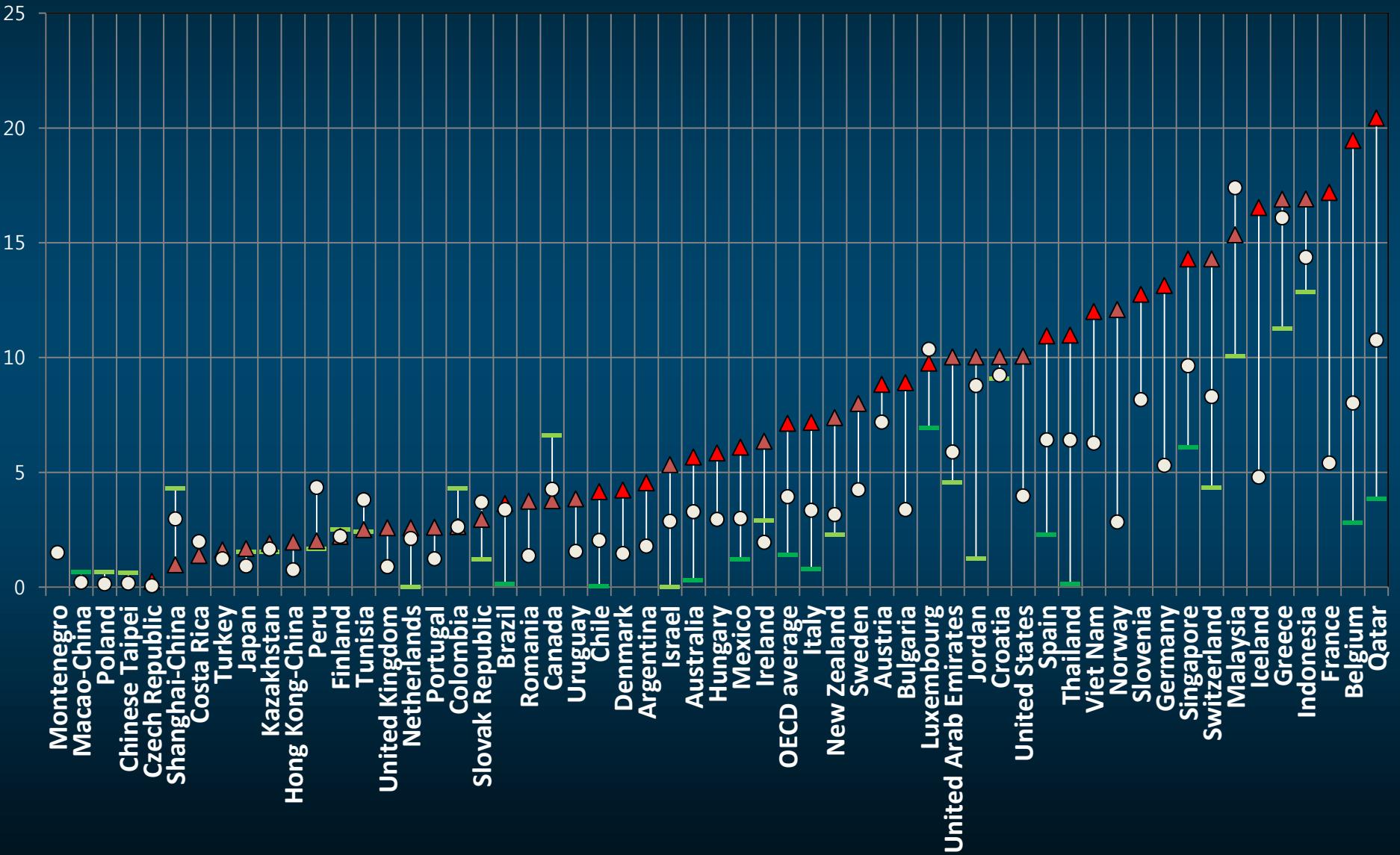
# Percentage of second-generation immigrant students who reported that they feel like they **belong at school**



# Percentage of students in schools where the principal reports that ethnic diversity hinders learning

%

— Avantaged schools    ▲ Disadvantaged schools    ● All schools



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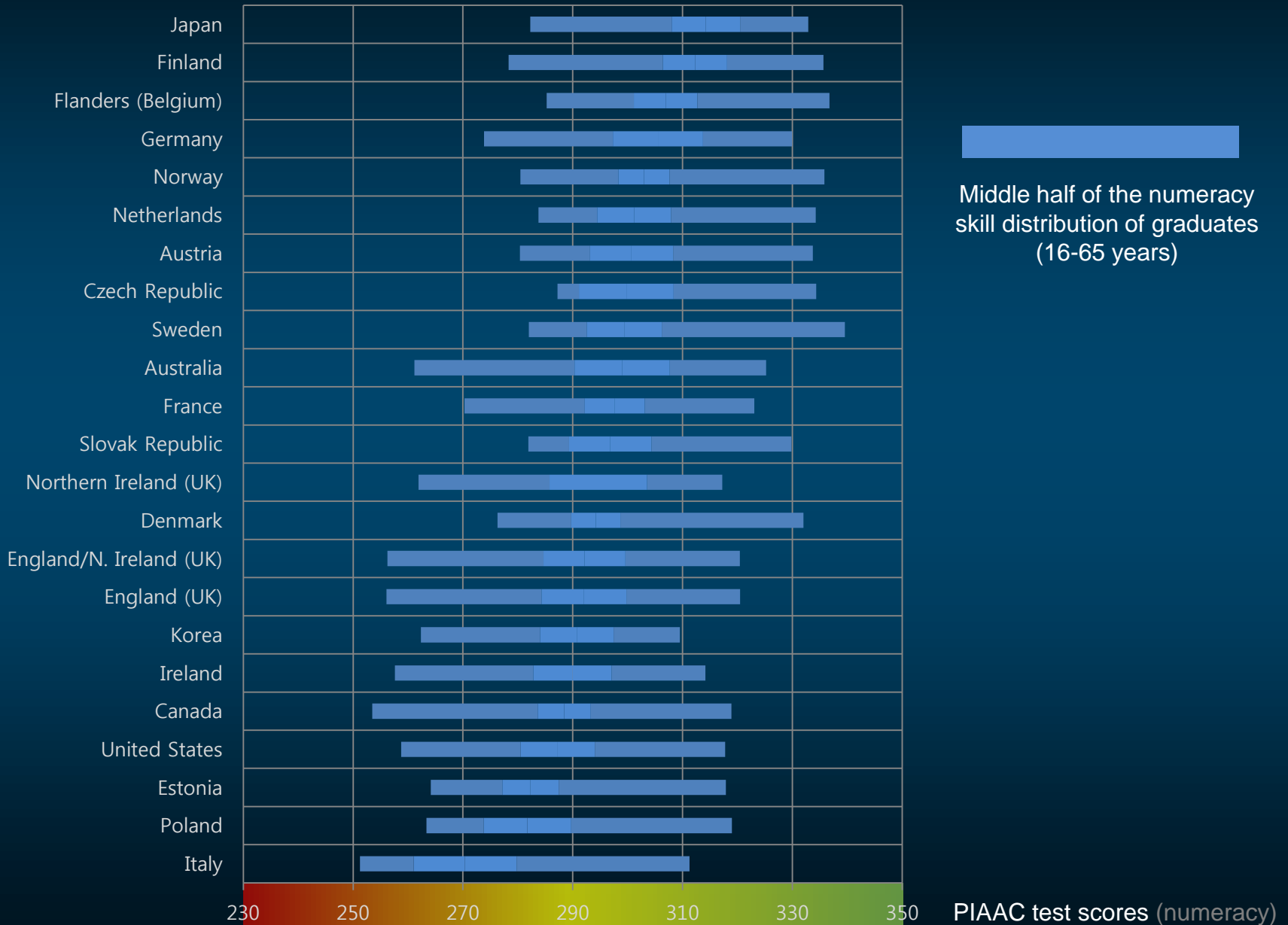
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# Teacher skills and graduate skills (numeracy)





# Teacher skills and graduate skills (numeracy)



Professionalism is the level of autonomy and internal regulation exercised by members of an occupation in providing services to society

**External forces  
exerting pressure and  
influence inward on  
an occupation**

The diagram consists of two large, overlapping arrows. The left arrow is red and points to the left, containing the text 'External forces exerting pressure and influence inward on an occupation'. The right arrow is green and points to the right, containing the text 'Internal motivation and efforts of the members of the profession itself'. The two arrows overlap in the center, with the green arrow appearing to be layered on top of the red one.

**Internal motivation and  
efforts of the members  
of the profession itself**

# Policy levers to teacher professionalism

Autonomy: Teachers' decision-making power over their work (teaching content, course offerings, discipline practices)

**Teacher professionalism**

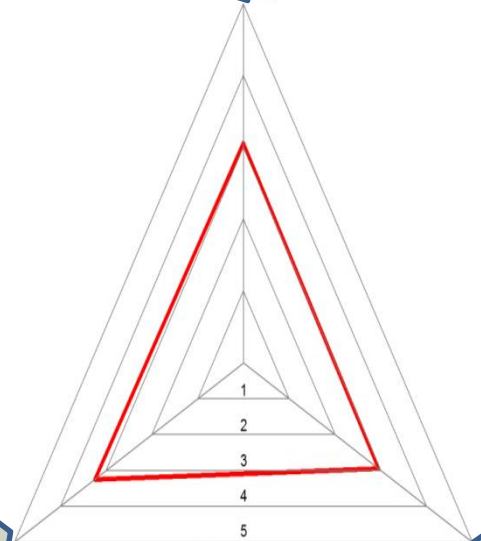
Peer networks: Opportunities for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

Knowledge base for teaching (initial education and incentives for professional development)

# Teacher professionalism

Autonomy: Teachers' decision-making power over their work (teaching content, course offerings, discipline practices)

Autonomy



Networks

Peer networks: Opportunities for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

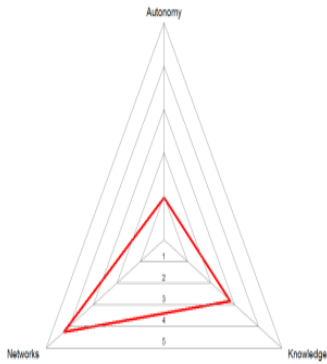
Knowledge

Knowledge base for teaching (initial education and incentives for professional development)

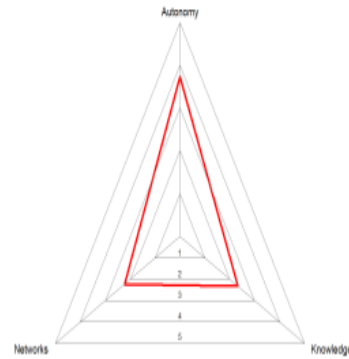


# Teacher professionalism

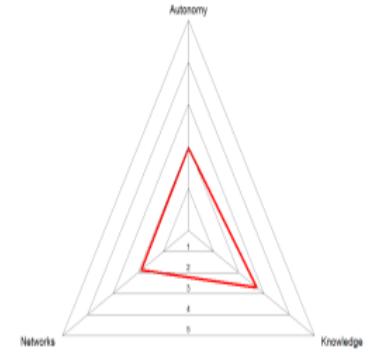
High Peer Networks/  
Low Autonomy



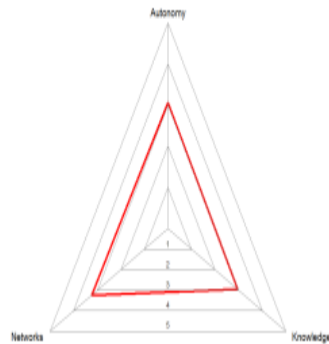
High Autonomy



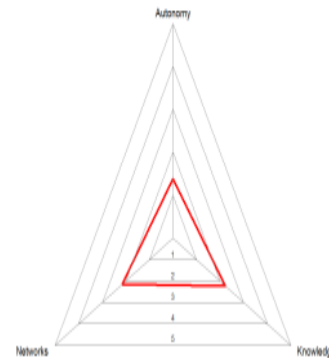
Knowledge Emphasis



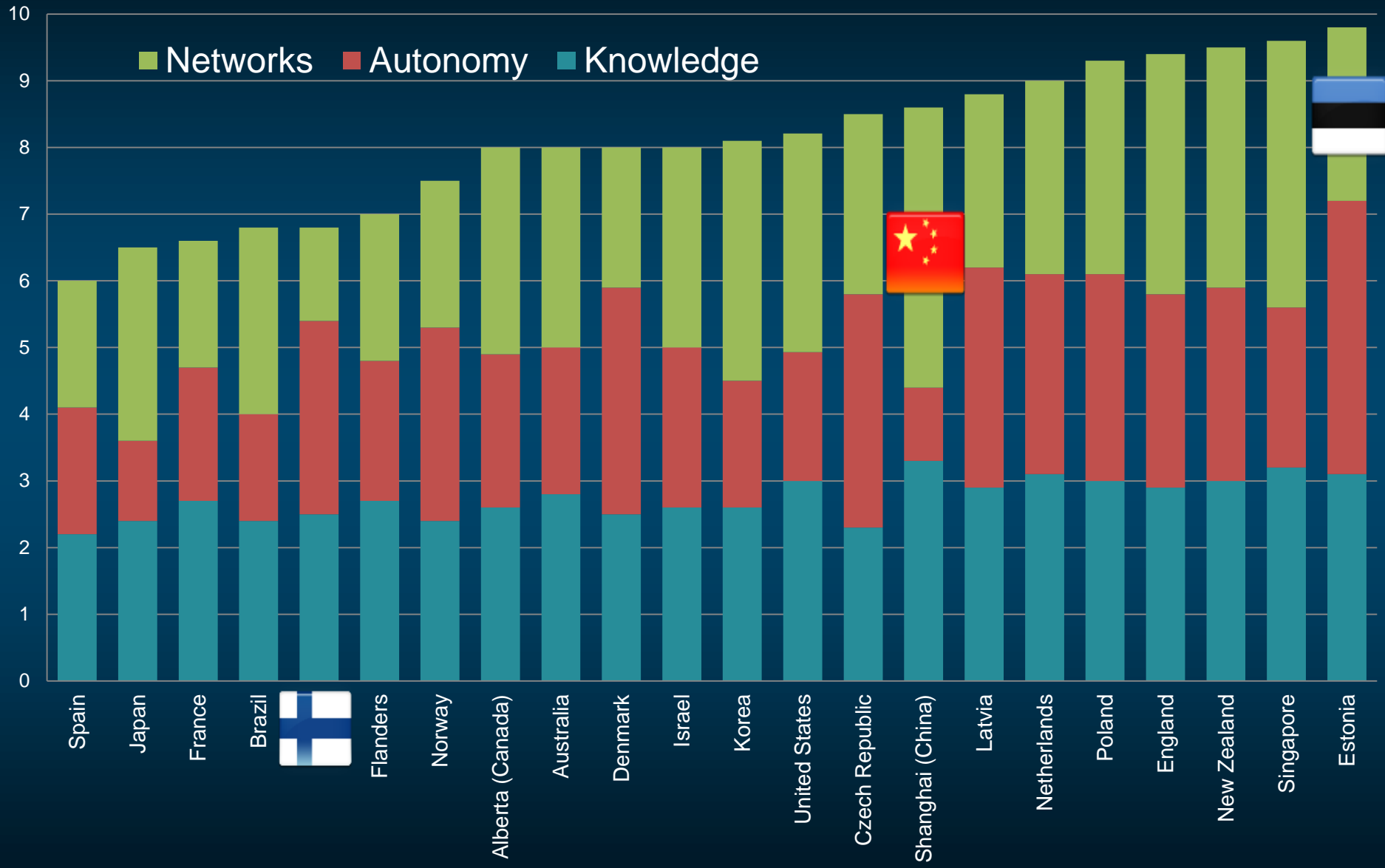
Balanced Domains/  
High Professionalism



Balanced Domains/  
Low Professionalism

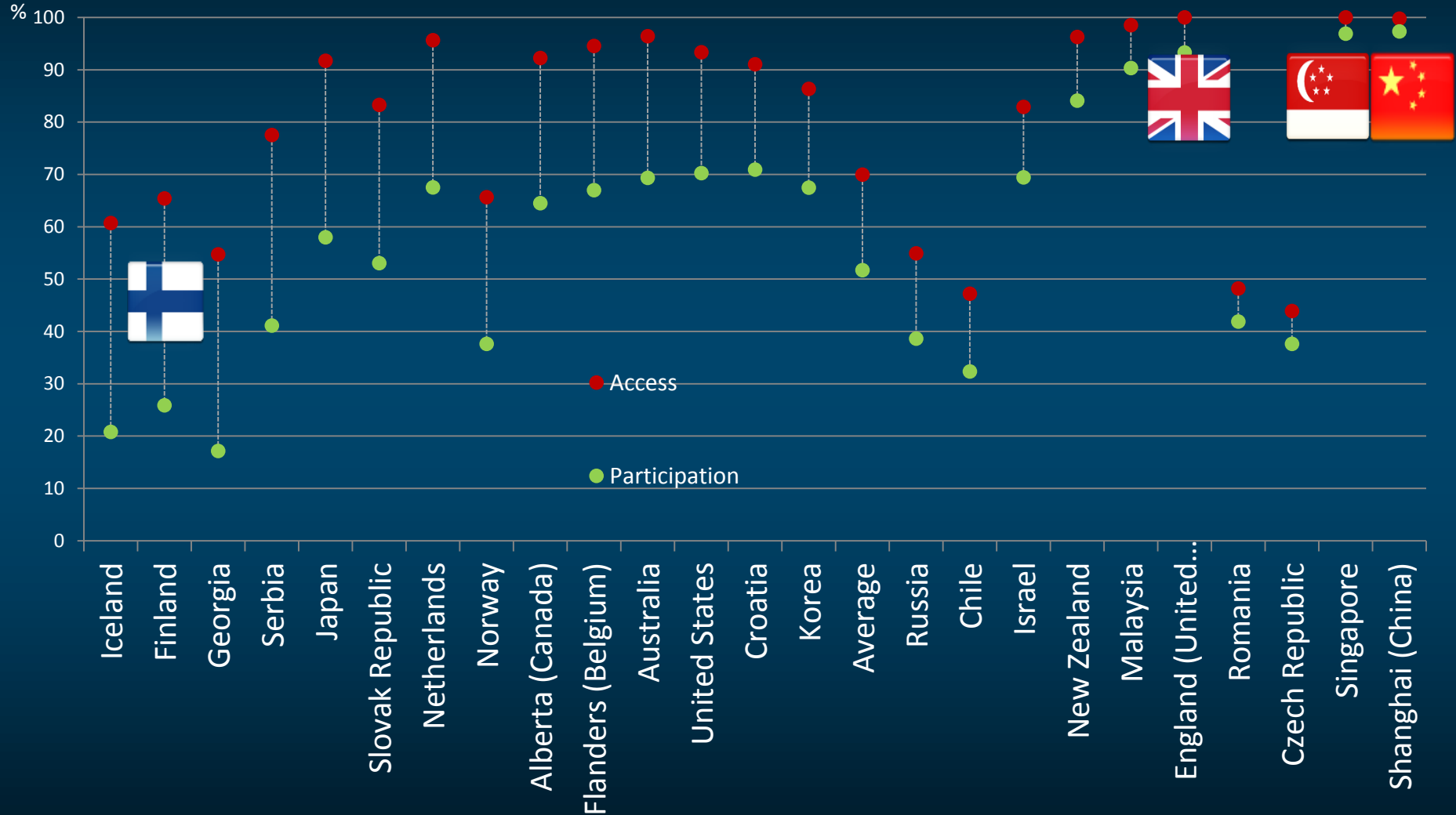


# TALIS Teacher professionalism index



# Not everywhere where induction programmes are accessible do teachers use them

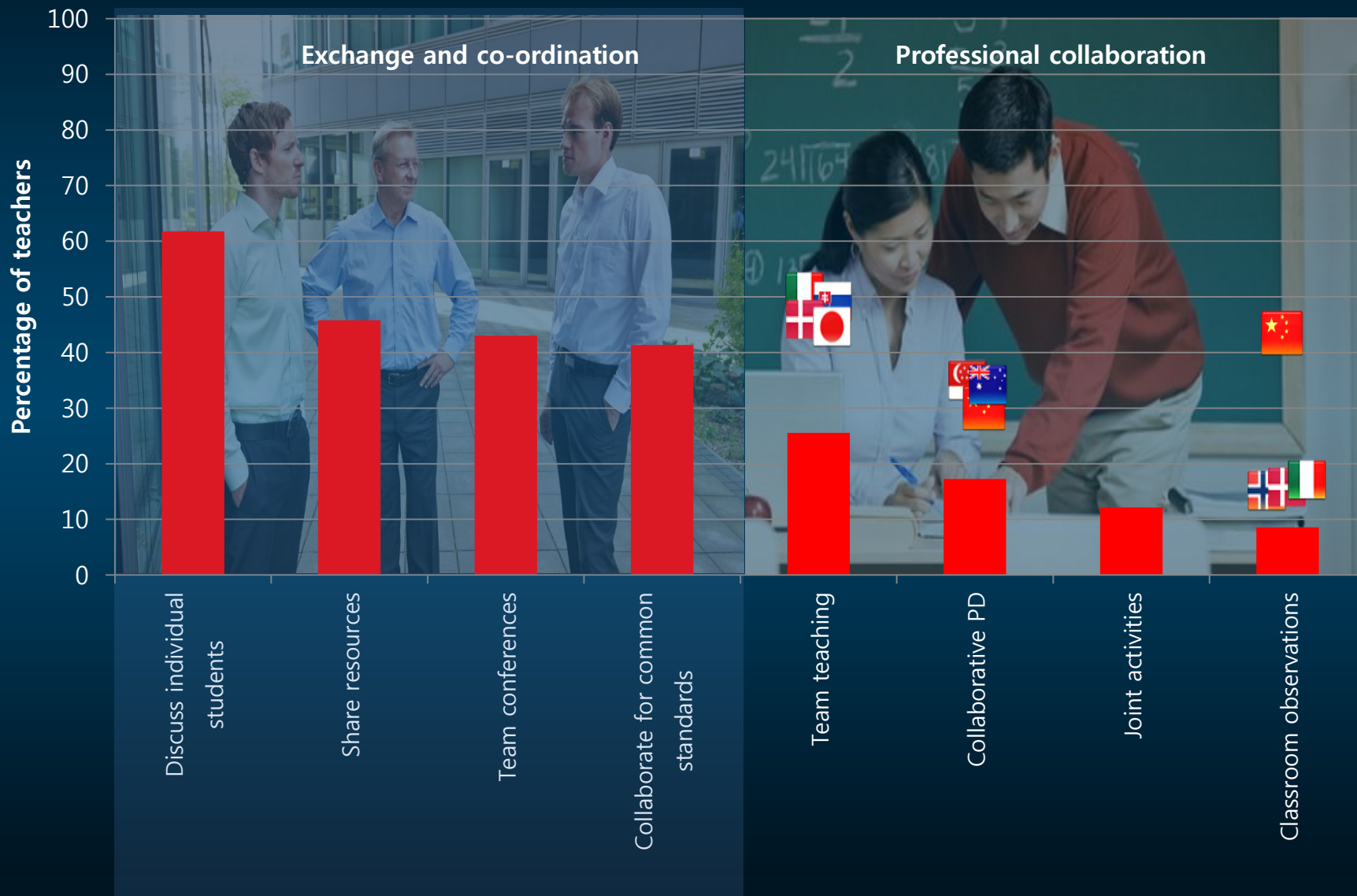
Percentage of lower secondary teachers with less than 3 years experience at their school and as a teacher, who are working in schools with the following reported access to formal induction programmes, and their reported participation in such programmes



# Professional collaboration among teachers

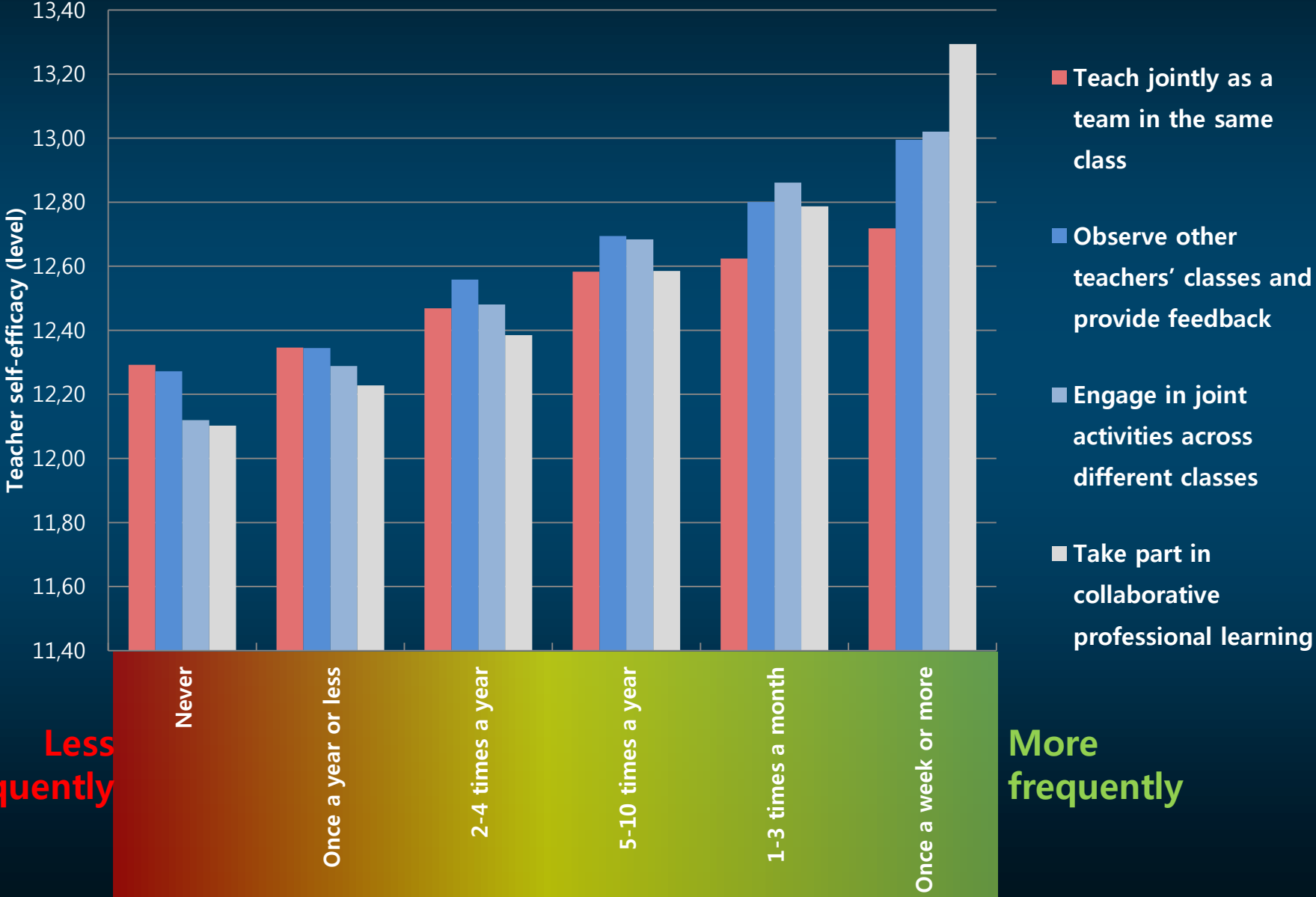
Percentage of lower secondary teachers who report doing the following activities at least once per month

■ Average (OECD countries)





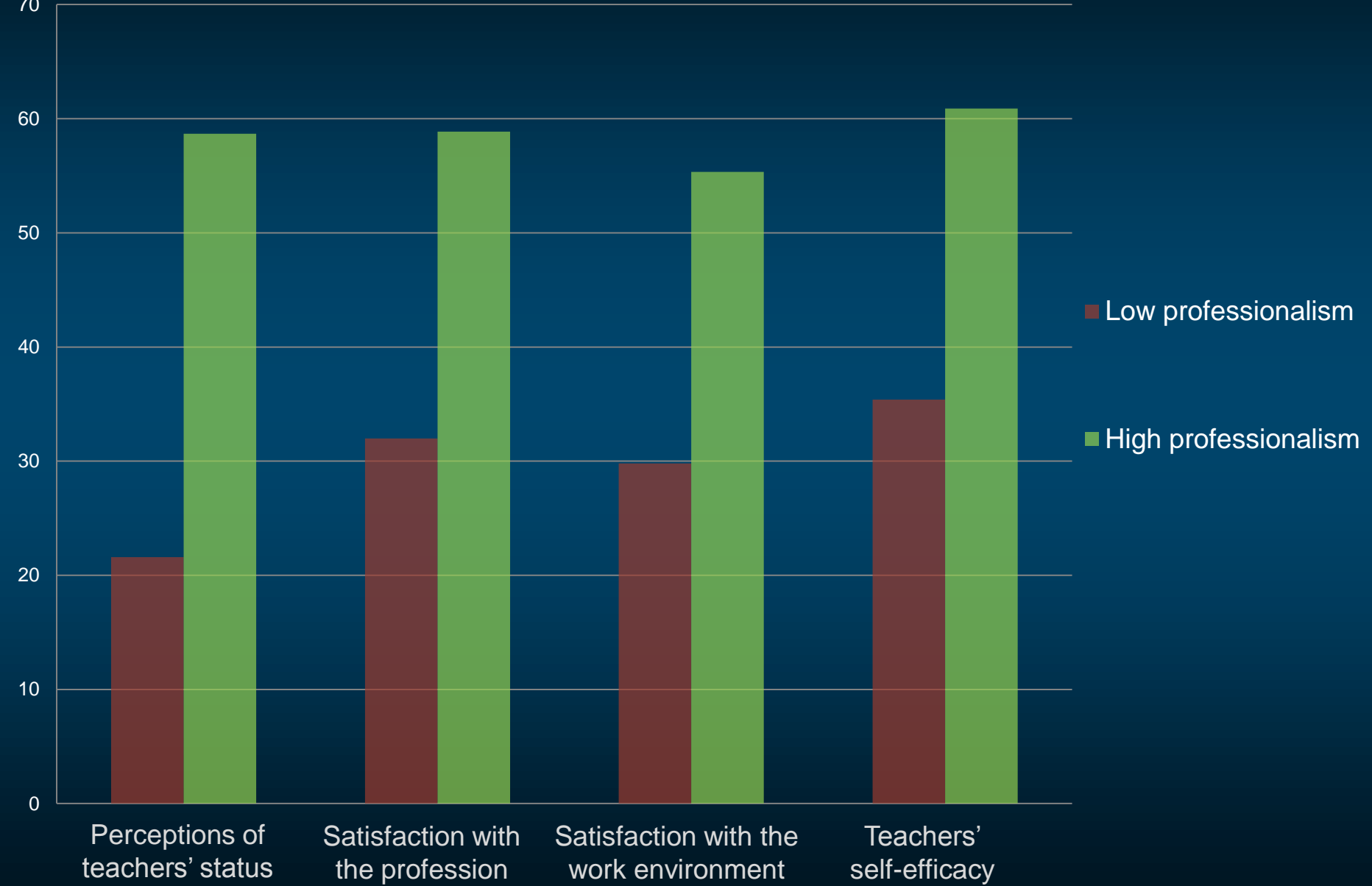
# Teachers Self-Efficacy and Professional Collaboration

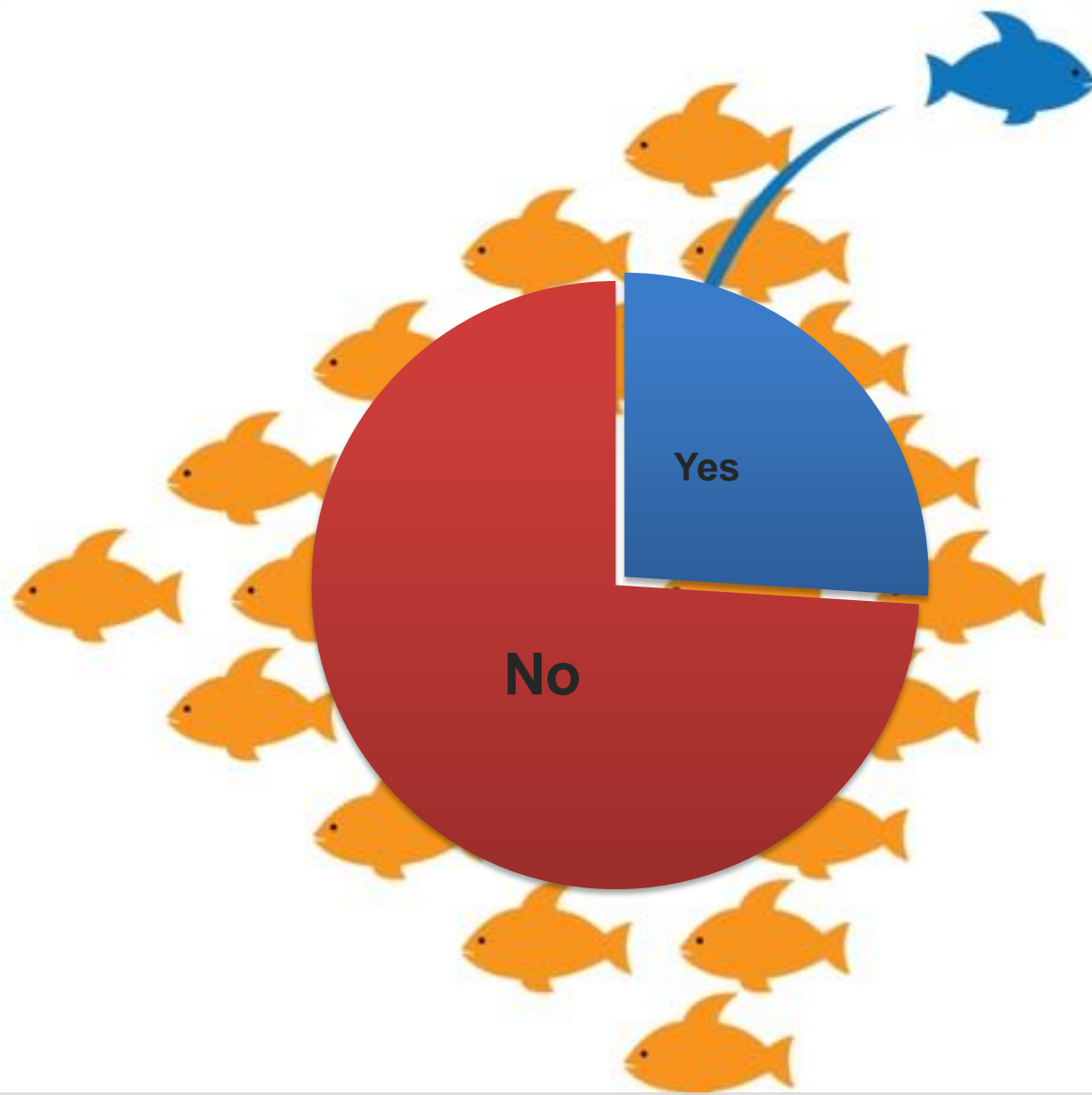


Less frequently

More frequently

Predicted percentile

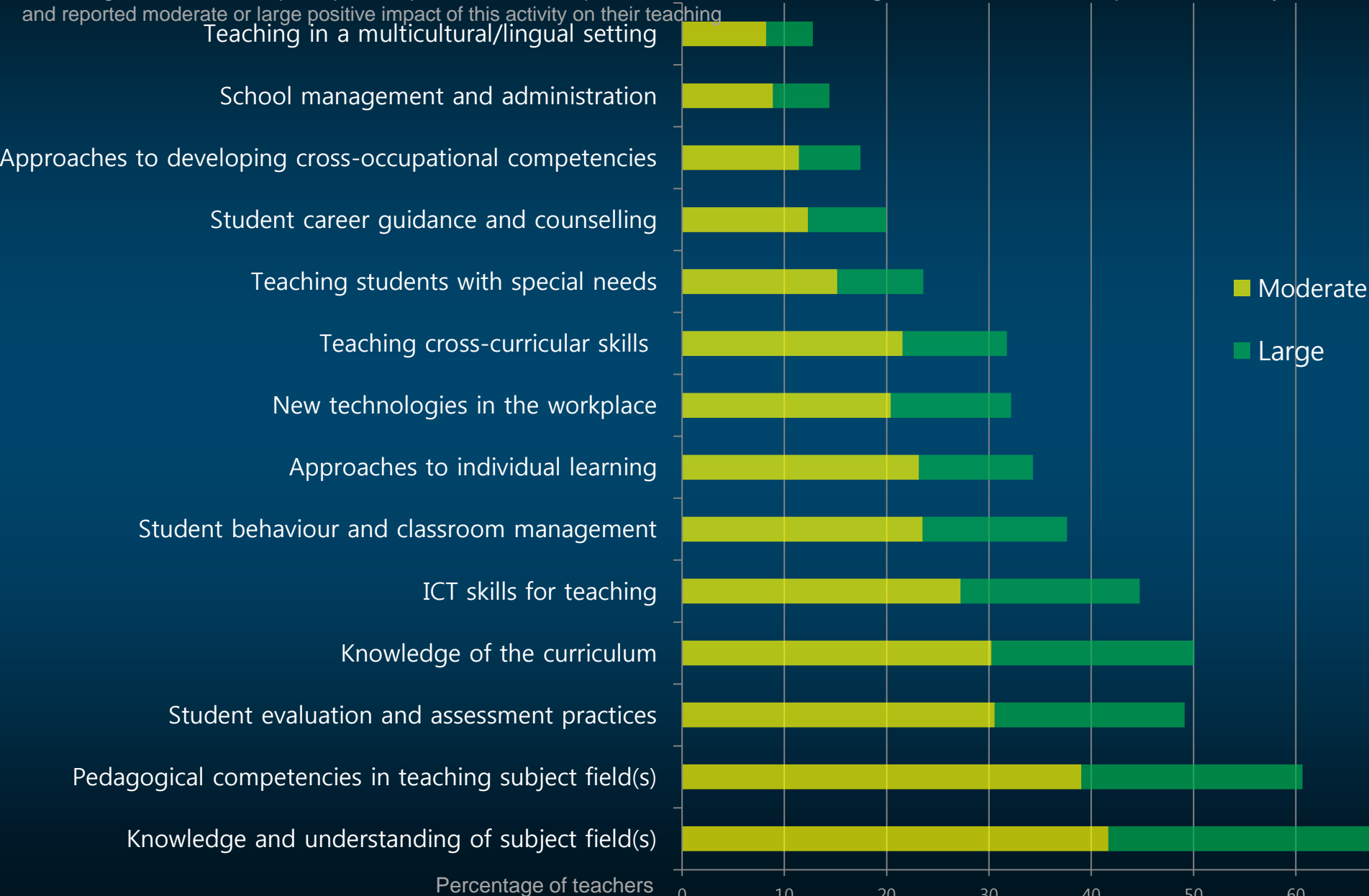




**If I am more innovative in my teaching  
I will be rewarded (country average)**

# Impact of professional development on teaching

Percentage of teachers who participated in professional development activities with the following content in the 12 months prior to the survey, and reported moderate or large positive impact of this activity on their teaching



## Shared vision

- Clear and consistent priorities (across governments and across time), ambition and urgency, and the capacity to learn rapidly.

## Performance management

- Appropriate targets, real-time data, monitoring, incentives aligned to targets, accountability, and the capacity to intervene where necessary.

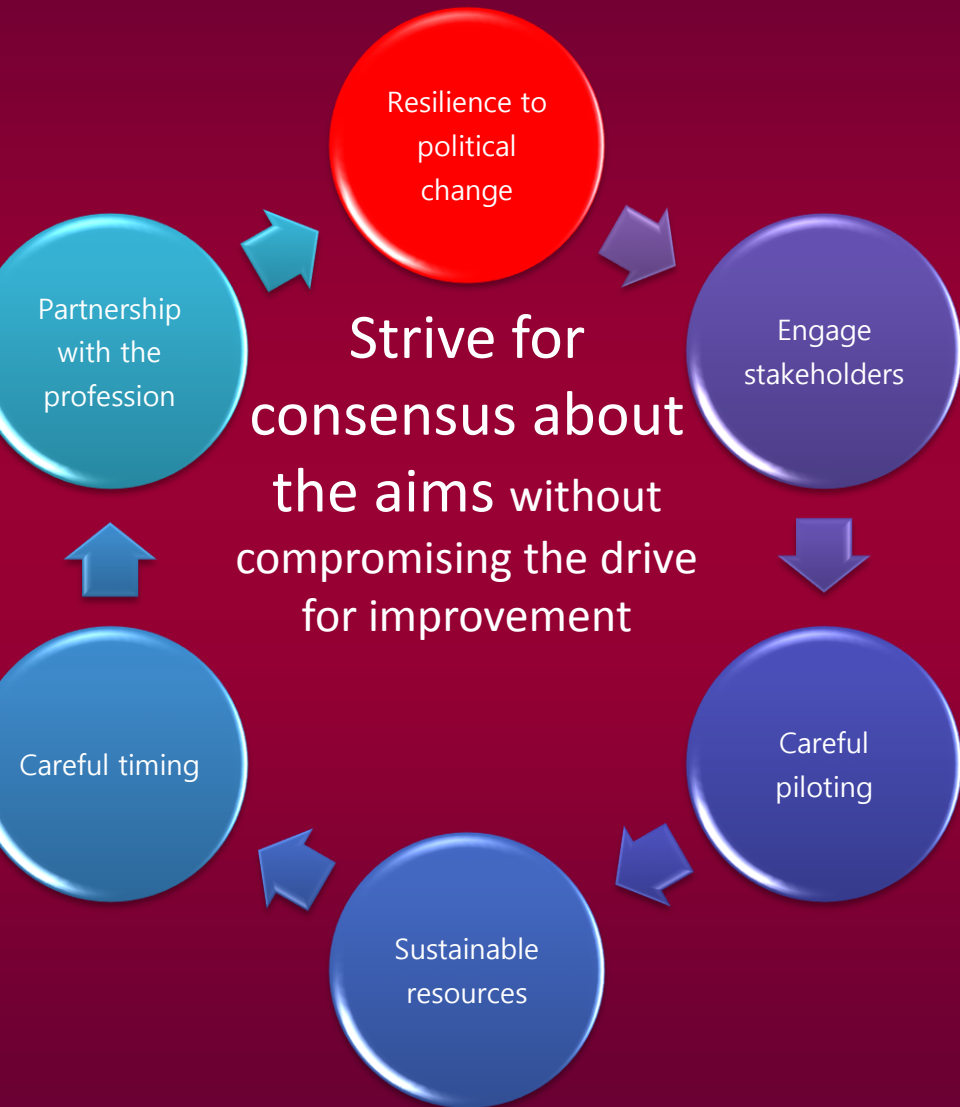
## Frontline capacity

- Building professional capabilities, sharing best practice and innovation, flexible management, and frontline ethos aligned with system objectives.

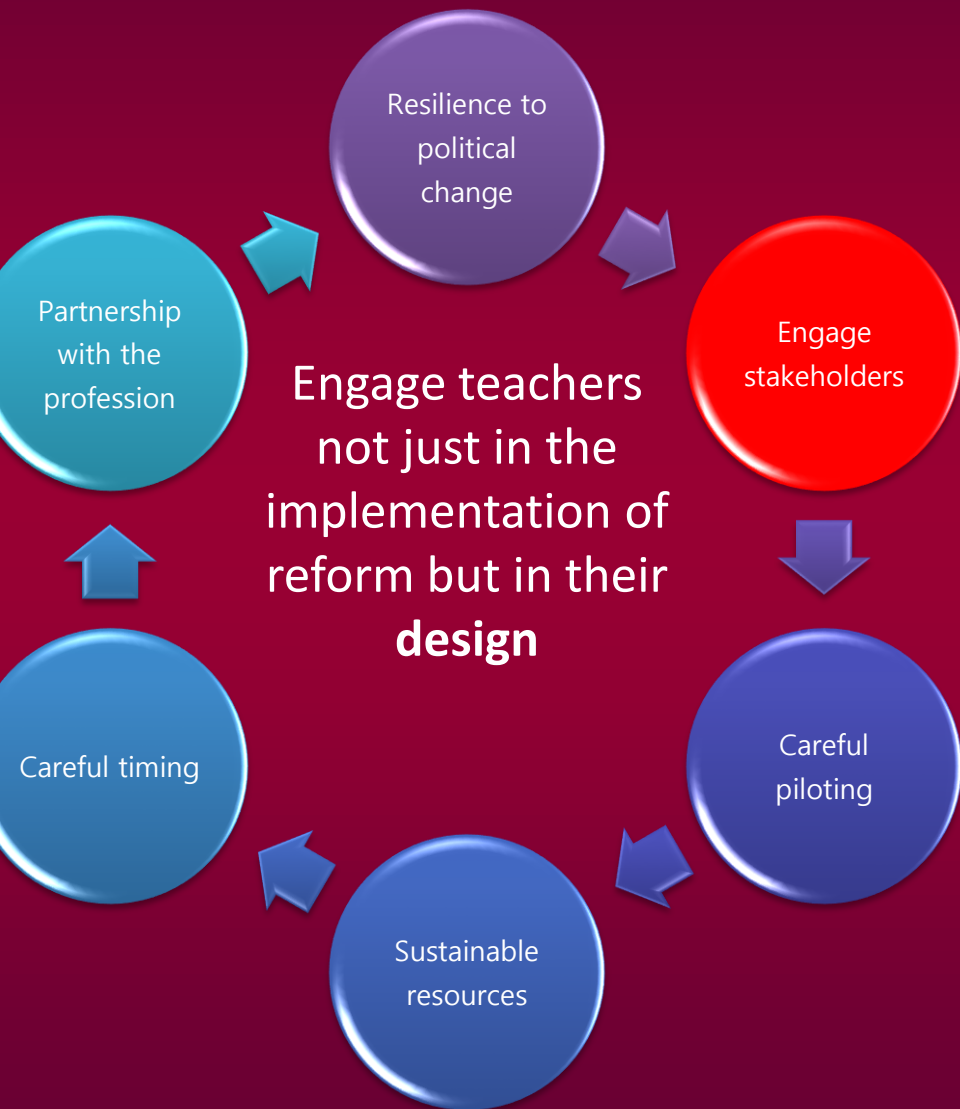
## Delivery architecture

- Strong leadership at every level, including teacher leadership, adequate process design and consistency of focus across agencies.

Making educational reform happen

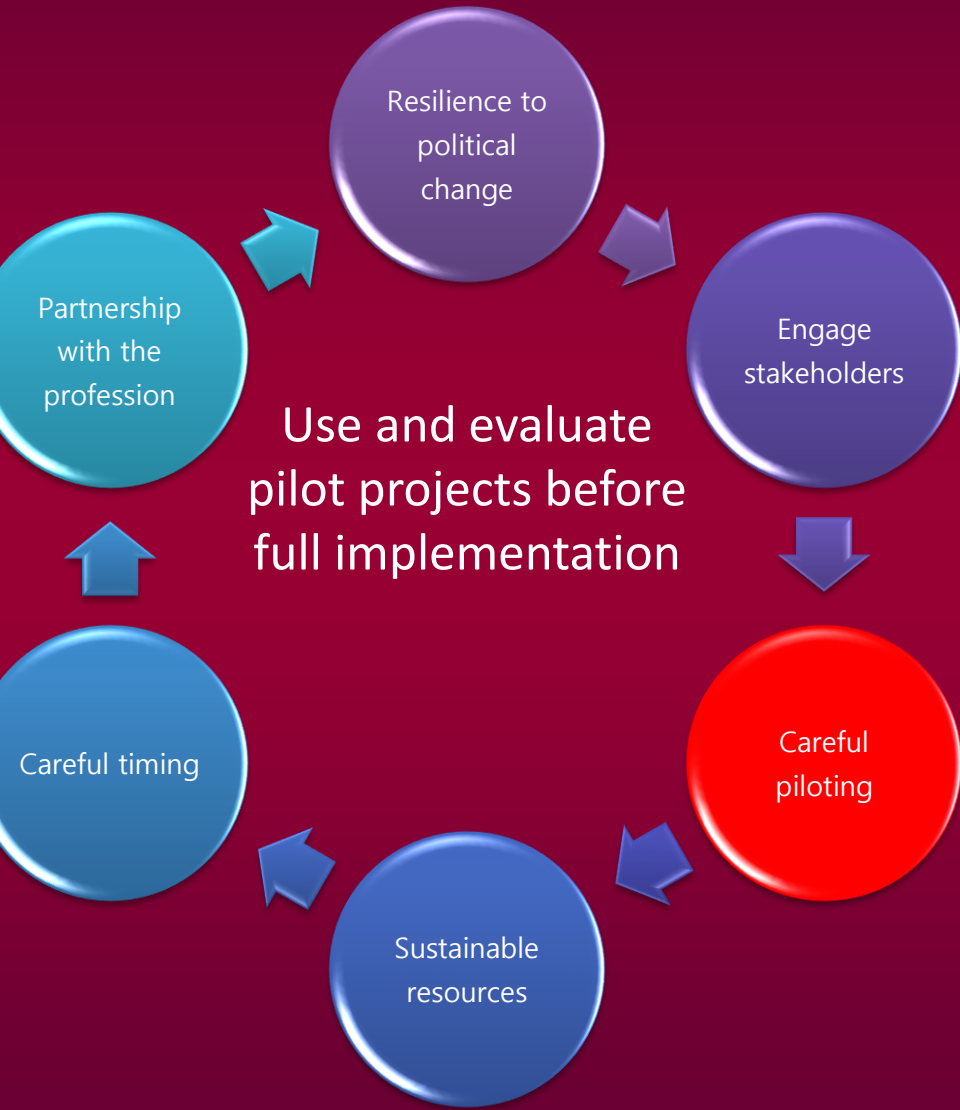


- Acknowledge divergent views and interests
- Communicate, communicate, communicate
  - Feedback reduces the likelihood of strong opposition
  - Involvement of stakeholders cultivates a sense of joint ownership over policies, and hence helps build consensus over both the need and the relevance of reforms
- Mechanisms of regular and institutionalised consultation contribute to the development of trust among parties, and help them reach consensus
  - Regular interactions raise awareness of the concerns of others, thus fostering a climate of compromise
- External pressures can build a compelling case for change .



- Regular involvement by teachers in policy design helps to build capacity and shared ideas over time
- Several countries have established teaching councils that provide teachers with both a forum for policy development and, critically, a mechanism for profession-led standard setting and quality assurance in teacher education, teacher induction, teacher performance and career development
- Policy can encourage the formation of such communities .

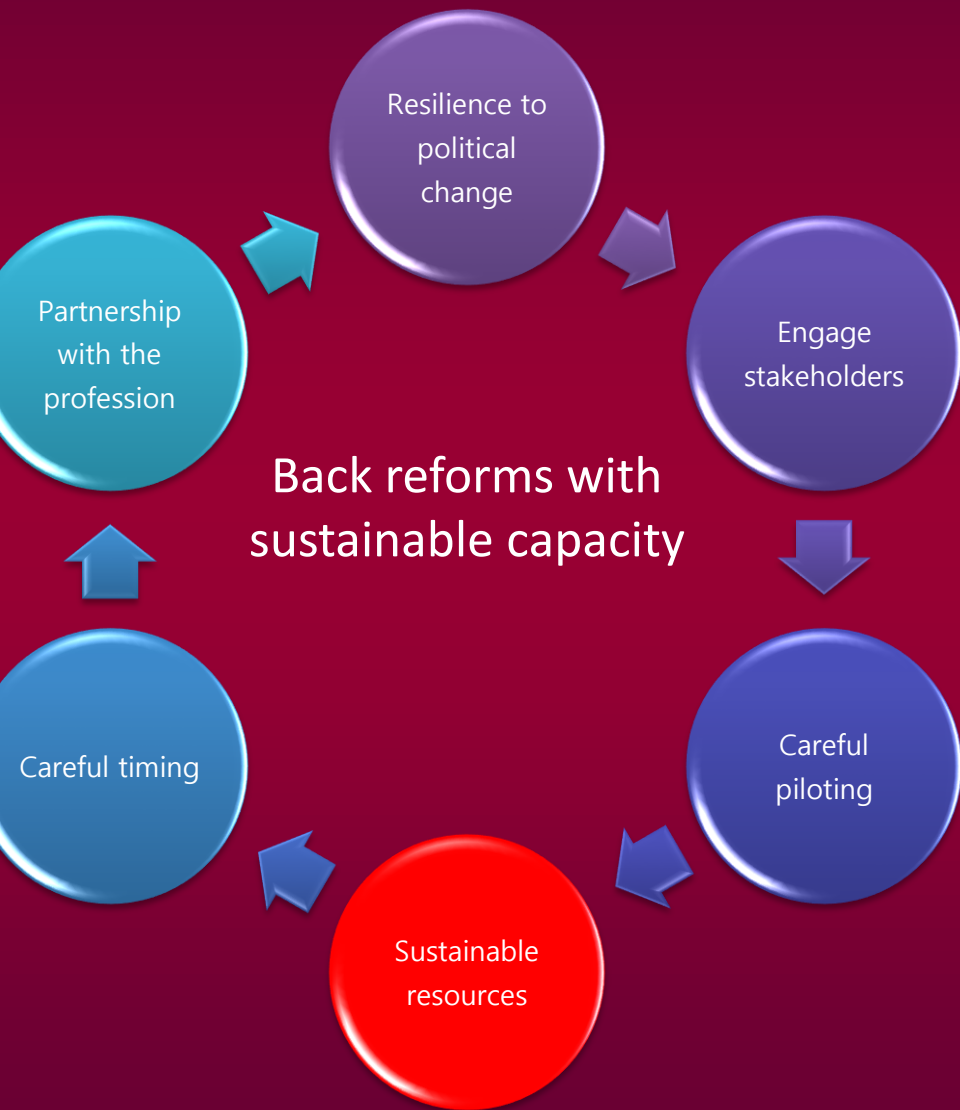
# Successful reform implementation



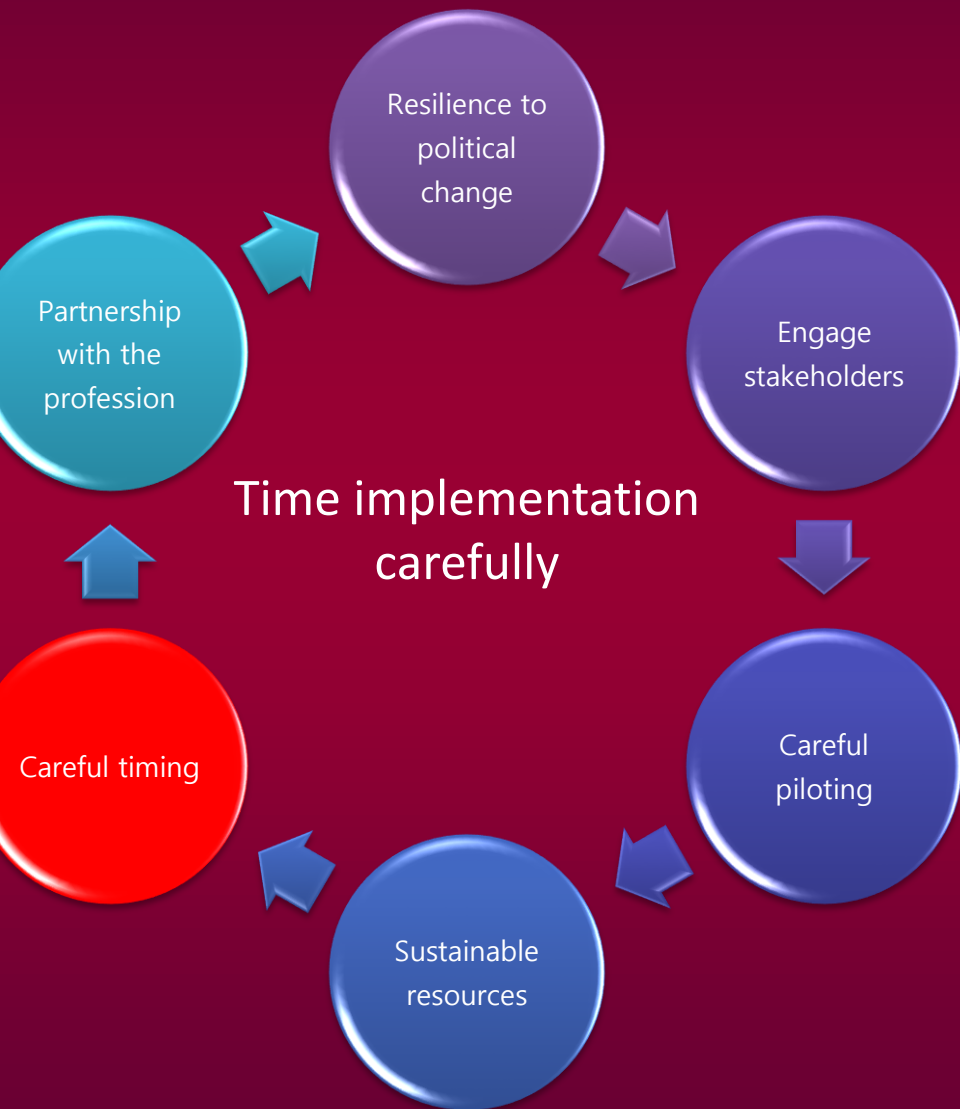
- Currently only one in ten educational reforms is evaluated
- Policy experimentation can help build consensus on implementation and can prove powerful in testing out policy initiatives and – by virtue of their temporary nature and limited scope – overcoming fears and resistance by specific groups of stakeholders.



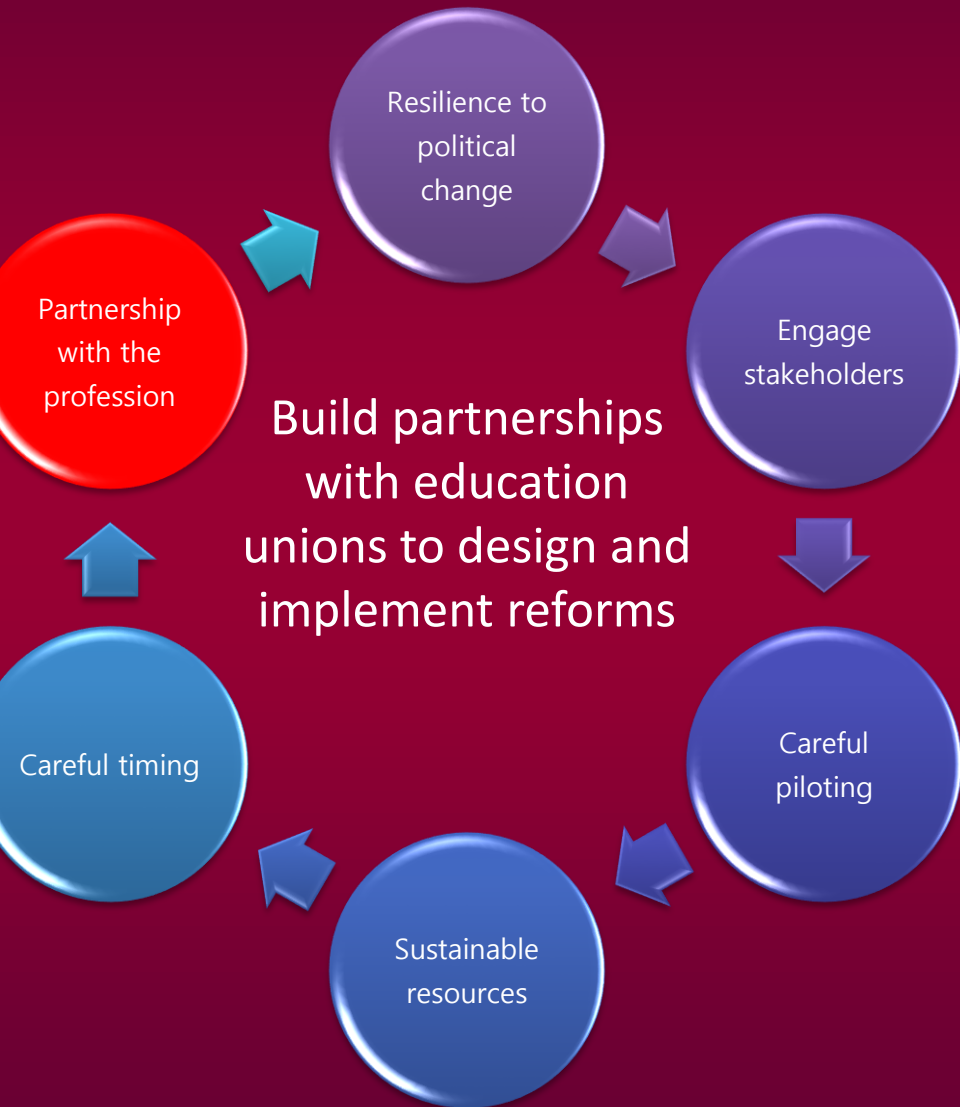
# Successful reform implementation



- The benefits for ‘winners’ are often insufficient to mobilise support, the costs for ‘losers’ are concentrated
- Need for consistent, co-ordinated efforts to persuade those affected of the need for change and, in particular, to communicate the costs of inaction



- All political players and stakeholders need to develop realistic expectations about the pace and nature of reforms to improve outcomes
- Certain reform measures are best introduced before others, particularly because of the substantial gap between the time at which the initial cost of reform is incurred, and the time when the intended benefits of reforms materialise
- Time is needed to learn about and understand impact, to build trust and develop capacity for the next stage .



- Putting the teaching profession at the heart of education reform requires a fruitful dialogue between governments and unions
- Teachers should not just be part of the implementation of reforms but also part of their design
- Conflict isn't best addressed by weak unions but by strong social partnership .

# What it all means

Lessons from high performers

**The old bureaucratic system**

Student inclusion

**The modern enabling system**

**Some** students learn at high levels

**All** students need to learn at high levels

Curriculum, instruction and assessment

Routine cognitive skills

Conceptual understanding,  
complex ways of thinking, ways of working

Teacher quality

Standardisation and compliance

High-level professional knowledge workers

Work organisation

'Tayloristic', hierarchical

Flat, collegial

Accountability

Primarily to authorities

Primarily to peers and stakeholders

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Twitter: [SchleicherEDU](https://twitter.com/SchleicherEDU)

and remember:

**Without data, you are just another person with an opinion**